



# New Brunswick (Acute Care) Facility Profiles

2020-2021

Five-Year Trend Analysis

Health Analytics  
February 2022

# Acute Care Facility Profiles

## 2016-17 to 2020-21

### Five-year trend analysis by facility

On a yearly basis, these profiles are compiled on the acute care facilities operating within New Brunswick. These profiles are based on the clinical and statistical data from the Canadian Institute for Health Information (CIHI) data holdings: Discharge Abstract Database (DAD) and Management Information System (MIS). They also incorporate data from the New Brunswick Surgical Access Registry. These profiles showcase specific areas of interest within each facility's activity. The areas of interest have been trended over the last five years and it has been noted whether there have been any significant changes.

This report contains a hospital-level summary of the common activities performed at each of New Brunswick's acute care facilities.

Each individual facility's profile contains 5-year trending information under the following headings:

- Inpatient Discharges (Acute Care)
- Average Age of Inpatients
- Average Length of stay (ALOS)
- Expected Length of Stay (ELOS)
- Conservable Bed Days
- Alternative Level of Care (ALC) days
- % Admitted through the Emergency Department
- % Short Stay Admissions (3 days or less) through the Emergency Department
- Average and Total Weighted Cases (using Resource Intensity Weights)
- Deliveries and Caesarean Section rates
- In-Hospital Deaths and Crude Mortality rates
- Ambulatory Care Sensitive Conditions (ACSC)
- Bed Occupancy
- Emergency Department visits – by triage levels
- Inpatient Surgical cases and Day Surgery visits
- Surgical Wait Times

**The COVID-19 pandemic has greatly impacted health care in New Brunswick therefore, 2020/21 data should be interpreted within this context.**

Produced by the Department of Health, Health Analytics Branch

# Facility Profile - Common Activity: Horizon Health Network

## Discharge Fiscal Year 2020-2021

	Zone 1		Zone 2				Zone 3				Zone 7	Horizon Health Network	New Brunswick
	The Moncton Hospital	Sackville Memorial Hospital	Grand Manan Hospital	Saint John Regional Hospital	Charlotte County Hospital	Sussex Health Centre	Dr. Everett Chalmers Regional Hospital	Hotel-Dieu of St. Joseph Hospital	Oromocto Public Hospital	Upper River Valley Hospital	Miramichi Regional Hospital		
<b>Inpatient Discharges (Acute Care)</b>	12,152	434	51	17,582	817	412	11,773	349	287	1,800	4,984	50,972	74,014
<b>Average Age of Inpatients</b>	52	74	72	54	73	76	48	71	77	56	54	53	54
<b>Total Length of Hospital Stays</b>	96,675	5,946	632	129,789	4,923	8,221	84,935	5,554	8,782	18,635	30,400	394,864	600,019
<b>Average Length of Stay</b>	8.0	13.7	12.4	7.4	6.0	20.0	7.2	15.9	30.6	10.4	6.1	7.7	8.1
<b>Total Length of Stay (Acute Care only)</b>	80,534	3,592	607	118,755	4,399	3,765	78,919	3,884	5,960	11,392	27,990	340,169	499,964
<b>Average Length of Stay (Acute Care only)</b>	6.6	8.3	11.9	6.8	5.4	9.1	6.7	11.1	20.8	6.3	5.6	6.7	6.8
<b>Expected Length of Stay (Acute Care only)</b>	5.1	5.9	5.6	5.3	5.2	6.1	4.8	6.0	7.9	4.8	5.2	5.1	5.3

Alternate Level of Care (ALC)													
<b>Total Length of Stay (ALC only)</b>	16,141	2,354	25	11,034	524	4,456	6,016	1,670	2,822	7,243	2,410	54,695	100,055
<b>% ALC Days</b>	16.7%	39.6%	4.0%	8.5%	10.6%	54.2%	7.1%	30.1%	32.1%	38.9%	7.9%	13.9%	16.7%

Inpatient/Day Surgery													
<b>Inpatient Cases in Main Operating Room (OR)</b>	3,650	0		5,160	3	1	3,063		9	231	1,104	13,221	18,557
<b>Day Surgery Cases in Main Operating Room (OR)</b>	2,708	741		1,493	114	1,473	3,817		5,273	1,019	2,402	23,417	33,244
<b>% Day Surgery Visits</b>	42.6%	100.0%		22.4%	97.4%	99.9%	55.5%		99.8%	81.5%	68.5%	63.9%	63.8%

\*In addition to the above acute care facilities, St. Joseph's Hospital in Zone 2 (a chronic care facility) performed 4,377 day surgeries and 329 inpatient surgeries in 2020-2021.

Surgery Wait Times in days (90th Percentile)													
<b>All Surgeries</b>	431	532		440		349	362		192	240	259	371	339
<b>Cancer Surgeries</b>	113	135		87		106	87		68	103	61	91	80
<b>Orthopaedic Surgeries</b>	601	349		529		275	559				385	524	474

\*In addition to the above acute care facilities, St. Joseph's Hospital in Zone 2 performs day surgeries as well as select inpatient orthopedic surgeries. The 90th percentile wait time for all surgeries was 398 days; 126 days for cancer surgeries and 394 days for orthopaedic surgeries.

Emergency Department Visits													
<b>Emergency Department Visits</b>	43,876	9,797		46,348	11,900	14,575	42,181	9,025	20,027	18,136	24,013	259,059	422,821
<b>% of ED Visits Triage 4 or 5</b>	32.3%	81.5%		32.8%	71.4%	68.8%	46.5%	69.6%	74.7%	63.6%	40.7%	51.1%	54.1%

\*In addition to the above acute care facilities, St. Joseph's Hospital in Zone 2 had 19,181 Emergency Department Visits.

Mortality Rates													
<b>Number of In-Hospital Deaths</b>	525	31	10	660	77	83	439	55	35	135	244	2,294	3,745
<b>In-Hospital Crude Mortality Rate</b>	4.3%	7.1%	19.6%	3.8%	9.4%	20.1%	3.7%	15.8%	12.2%	7.5%	4.9%	4.5%	5.1%
<b>Hospital Standardized Mortality Rate (HSMR)*</b>	122	94	259 !	99	110 !	260 !	122	139 !	251 !	153	94	115	117

Weighted Cases													
<b>Total (RIW) Weighted Cases</b>	18,135	722	89	28,586	734	994	14,573	690	1,002	2,850	5,319	74,052	107,084
<b>Average (RIW) Weighted case</b>	1.49	1.66	1.74	1.63	0.90	2.41	1.24	1.98	3.49	1.58	1.07	1.45	1.45
<b>Cost of a Standard Hospital Stay†</b>	\$5,919	\$4,309	not reported	\$5,519	\$5,310	\$3,851	\$5,473	\$4,774	\$4,412	\$5,140	\$5,632	\$5,539	\$5,702
<b>% of Total Weighted Cases for Province</b>	16.9%	0.7%	0.1%	26.7%	0.7%	0.9%	13.6%	0.6%	0.9%	2.7%	5.0%	69.2%	

<b>Average Distance Travelled to Facility (Kms)±</b>	34	13	10	58	22	12	30	17	24	27	28	40	38
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Sources: Health Analytics - CIHI Discharge Abstract Database (DAD), CIHI Management Information System (MIS) and NB Surgical Access Registry

\* HSMR methodology was revised and recalculated. "!" indicates low volumes or a significant change in the indicator results from year to year and should be interpreted with caution.

† Cost of a Standard Hospital Stay data is for fiscal 2019-20.

± "Average Distance Travelled to Facility in Kms" is calculated based on the straight-line distance between the patient's residential postal code and the hospital's postal code.

RIW = Resource Intensity Weight - a methodology used to indicate the intensity of resources used during a patient's hospitalization.

## Facility Profile - Common Activity: Vitalité Health Network Discharge Fiscal Year 2020-2021

	Zone 1		Zone 4			Zone 5	Zone 6				Vitalité Health Network	New Brunswick
	Stella-Maris-de-Kent Hospital	Dr. Georges-L.-Dumont University Hospital Centre	Edmundston Regional Hospital	Hôtel Dieu St. Joseph de Saint Quentin	Grand Falls General Hospital	Campbellton Regional Hospital	Lamèque Hospital and Community Health Centre	Tracadie Hospital	Chaleur Regional Hospital	Enfant-Jésus RHSJ† Hospital (Caraquet)		
<b>Inpatient Discharges (Acute Care)</b>	342	8,173	4,783	170	300	2,205	53	1,151	5,583	282	23,042	74,014
<b>Average Age of Inpatients</b>	75	53	54	73	75	65	82	72	52	78	56	54
<b>Total Length of Hospital Stays</b>	7,717	69,640	32,175	1,632	6,046	27,249	4,147	19,766	32,024	4,759	205,155	600,019
<b>Average Length of Stay</b>	22.6	8.5	6.7	9.6	20.2	12.4	78.2	17.2	5.7	16.9	8.9	8.1
<b>Total Length of Stay (Acute Care only)</b>	2,950	62,403	30,034	1,074	3,702	16,808	346	9,750	30,177	2,551	159,795	499,964
<b>Average Length of Stay (Acute Care only)</b>	8.6	7.6	6.3	6.3	12.3	7.6	6.5	8.5	5.4	9.0	6.9	6.8
<b>Expected Length of Stay (Acute Care only)</b>	6.1	5.7	5.6	5.2	7.2	6.3	6.0	6.7	5.3	6.9	5.7	5.3
<b>Alternate Level of Care (ALC)</b>												
<b>Total Length of Stay (ALC only)</b>	4,767	7,237	2,141	558	2,344	10,441	3,801	10,016	1,847	2,208	45,360	100,055
<b>% ALC Days</b>	61.8%	10.4%	6.7%	34.2%	38.8%	38.3%	91.7%	50.7%	5.8%	46.4%	22.1%	16.7%
<b>Inpatient/Day Surgery</b>												
<b>Inpatient Cases in Main Operating Room (OR)</b>		1,908	1,384			357			1,687		5,336	18,557
<b>Day Surgery Cases in Main Operating Room (OR)</b>		2,908	1,830			1,637			3,452		9,827	33,244
<b>% Day Surgery Visits</b>		60.4%	56.9%			82.1%			67.2%		64.8%	63.8%
<b>Surgery Wait Times in days (90th Percentile)</b>												
<b>All Surgeries</b>		255	239			327			230		274	339
<b>Cancer Surgeries</b>		55	40			50			54		60	80
<b>Orthopaedic Surgeries</b>		392	260			493			210		337	474
<b>Emergency Department Visits</b>												
<b>Emergency Department Visits</b>	28,857	32,965	21,183	8,943	10,290	13,058		15,992	19,416	13,058	163,762	422,821
<b>% of ED Visits Triage 4 or 5</b>	58.7%	50.4%	57.8%	73.4%	66.3%	44.7%		55.3%	64.9%	70.2%	59.2%	54.1%
<b>Mortality Rates</b>												
<b>Number of In-Hospital Deaths</b>	67	456	227	36	53	188	17	107	248	52	1,451	3,745
<b>In-Hospital Crude Mortality Rate</b>	19.6%	5.6%	4.7%	21.2%	17.7%	8.5%	32.1%	9.3%	4.4%	18.4%	6.3%	5.1%
<b>Hospital Standardized Mortality Rate (HSMR) *</b>	181 !	119	119	not reported	168 !	93	not reported	148	104	not reported	119	117
<b>Weighted Cases</b>												
<b>Total (RIW) Weighted Cases</b>	894	12,022	5,833	202	735	3,800	455	2,431	6,086	575	33,032	107,084
<b>Average (RIW) Weighted case</b>	2.61	1.47	1.22	1.19	2.45	1.72	8.58	2.11	1.09	2.04	1.43	1.45
<b>Cost of a Standard Hospital Stay†</b>	\$3,728	\$5,929	\$6,752	\$4,747	\$5,830	\$6,176	not reported	\$4,306	\$6,592	not reported	\$6,036	\$5,702
<b>% of Total Weighted Cases for Province</b>	0.8%	11.2%	5.4%	0.2%	0.7%	3.5%	0.4%	2.3%	5.7%	0.5%	30.8%	
<b>Average Distance Travelled to Facility (Kms)±</b>	22	41	27	9	12	20	19	22	39	11	34	38

Sources: Health Analytics - CIHI Discharge Abstract Database (DAD), CIHI Management Information System (MIS) and NB Surgical Access Registry

\* HSMR methodology was revised and recalculated. "!" indicates low volumes or a significant change in the indicator results from year to year and should be interpreted with caution.

† Cost of a Standard Hospital Stay data is for fiscal 2019-20.

± "Average Distance Travelled to Facility in Kms" is calculated based on the straight line distance between the patient's residential postal code and the hospital's postal code.

RIW = Resource Intensity Weight - a methodology used to indicate the intensity of resources used during a patient's hospitalization.

Horizon Health Network – Zone 1 (Moncton area):  
**The Moncton Hospital**  
 Facility Profile – Five fiscal years: 2016-17 to 2020-21

THE MONCTON HOSPITAL	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	13,995	13,621	14,145	13,283	12,152		16.4%
<b>Average Age of Inpatients</b>	51	51	52	52	52	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	114,050	113,712	114,920	110,056	96,675		16.1%
Average Length of Stay	8.1	8.3	8.1	8.3	8.0	8.1	
Total Length of Stay - (Acute Care only)	93,908	91,210	95,394	90,921	80,534		
Average Length of Stay- (Acute Care only)	6.7	6.7	6.7	6.8	6.6	6.8	
Expected Length of Stay- (Acute Care only)	5.1	5.2	5.1	5.1	5.1	5.3	
Conservable Bed Days	23,187	20,244	21,682	23,196	18,734		
% Conservable Bed Days	20.3%	17.8%	18.9%	21.1%	19.4%	18.0%	
<b>Alternate Level of Care (ALC)</b>							
Total ALC Days	20,142	22,502	19,526	19,135	16,141		
% ALC Days	17.7%	19.8%	17.0%	17.4%	16.7%	16.7%	
Average number of ALC beds/day	55.2	61.6	53.5	52.4	44.2		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	47.4%	47.8%	48.5%	49.2%	49.1%	51.5%	
% Short Stay Admissions through Emergency Dept.	18.7%	20.3%	19.5%	19.6%	19.3%	20.1%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	20,453	20,730	21,351	20,160	18,135		16.9%
Average (RIW) Weighted case	1.46	1.52	1.51	1.52	1.49	1.45	
<b>Deliveries</b>							
Number of Deliveries	1,271	1,212	1,223	1,167	1,124		
Number of Caesarean Sections	362	389	389	329	327		
Caesarean Section Rate	28.5%	32.1%	31.8%	28.2%	29.1%	29.3%	
<b>Deaths</b>							
Number of In-Hospital Deaths	575	553	609	574	525		
In-Hospital Crude Mortality Rate	4.1%	4.1%	4.3%	4.3%	4.3%	5.1%	
Hospital Standardized Mortality Rate (HSMR)	123	114	117	116	122	117	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	5.4%	5.5%	5.7%	5.5%	4.4%	5.3%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	380	373	374	360	329		14.5%
Occupancy Rate (% of Inpatient beds occupied)	99.5%	97.7%	97.9%	94.2%	86.1%	80.2%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	54,790	55,378	53,171	49,805	43,876		10.6%
% Visits (Less Urgent-Triage 4)	36.9%	38.4%	35.6%	30.2%	30.2%	45.0%	
% Visits (Non Urgent-Triage 5)	4.5%	3.4%	3.3%	2.8%	2.1%	9.1%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	3,799	3,639	3,897	3,628	3,650		19.3%
Day Surgery visits in Main Operating Rooms	3,501	3,423	3,305	2,774	2,708		8.1%
% of Day Surgery visits	48.0%	48.5%	45.9%	43.3%	42.6%	63.8%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	357	298	345	344	431	339	
Cancer Surgeries	85	86	108	99	113	80	
Orthopaedic Surgeries	637	572	558	485	601	474	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Horizon Health Network – Zone 1 (Moncton area):  
**Sackville Memorial Hospital**  
 Facility Profile – Five fiscal years: 2016-17 to 2020-21

SACKVILLE MEMORIAL HOSPITAL	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	486	456	476	469	434		0.6%
<b>Average Age of Inpatients</b>	73	74	72	73	74	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	6,988	5,207	5,085	6,762	5,946		1.0%
Average Length of Stay	14.4	11.4	10.7	14.4	13.7	8.1	
Total Length of Stay - (Acute Care only)	4,125	3,693	4,172	3,994	3,592		
Average Length of Stay-(Acute Care only)	8.5	8.1	8.8	8.5	8.3	6.8	
Expected Length of Stay-(Acute Care only)	5.8	5.9	5.5	5.8	5.9	5.3	
Conservable Beds Days	1,311	1,003	1,530	1,255	1,019		
% Conservable Bed Days	18.8%	19.3%	30.1%	18.6%	17.1%	18.0%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	2,863	1,514	913	2,768	2,354		
% ALC Days	41.0%	29.1%	18.0%	40.9%	39.6%	16.7%	
Average number of ALC beds/day	7.8	4.1	2.5	7.6	6.4		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	81.9%	78.7%	81.3%	83.4%	81.1%	51.5%	
% Short Stay Admissions through Emergency Dept.	37.7%	36.4%	35.3%	35.4%	35.3%	20.1%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	911	674	657	854	722		0.7%
Average (RIW) Weighted case	1.87	1.48	1.38	1.82	1.66	1.45	
<b>Deaths</b>							
Number of In-Hospital Deaths	36	38	38	42	31		
In-Hospital Crude Mortality Rate	7.4%	8.3%	8.0%	9.0%	7.1%	5.1%	
Hospital Standardized Mortality Rate (HSMR)	105	64	82	99	94	117	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	15.5%	14.7%	11.2%	13.8%	13.4%	5.3%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	17	14	15	19	15		0.7%
Occupancy Rate (% of Inpatient beds occupied)	80.5%	67.8%	71.0%	88.7%	73.5%	80.2%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	15,400	17,160	18,415	18,009	9,797		2.4%
% Visits (Less Urgent-Triage 4)	37.3%	40.5%	41.6%	46.2%	53.1%	45.0%	
% Visits (Non Urgent-Triage 5)	34.7%	32.7%	33.3%	26.5%	28.4%	9.1%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	0	0	0	0	0		0.0%
Day Surgery visits in Main Operating Rooms	929	839	824	768	741		2.2%
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	345	308	357	367	532	339	
Cancer Surgeries	130	68	70	187	135	80	
Orthopaedic Surgeries	269	248	273	301	349	474	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Horizon Health Network – Zone 2 (Saint John area):  
**Saint John Regional Hospital**  
 Facility Profile -Five fiscal years: 2016-17 to 2020-21

SAINT JOHN REGIONAL HOSPITAL	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	18,395	18,679	18,442	18,126	17,582		23.8%
<b>Average Age of Inpatients</b>	53	53	54	54	54	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	148,780	142,042	144,966	146,000	129,789		21.6%
Average Length of Stay	8.1	7.6	7.9	8.1	7.4	8.1	
Total Length of Stay - (Acute Care only)	127,758	124,593	123,581	124,543	118,755		
Average Length of Stay-(Acute Care only)	6.9	6.7	6.7	6.9	6.8	6.8	
Expected Length of Stay-(Acute Care only)	5.5	5.3	5.2	5.3	5.3	5.3	
Conservable Beds Days	26,344	25,300	25,215	29,237	25,506		
% Conservable Bed Days	17.7%	17.8%	17.4%	20.0%	19.7%	18.0%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	21,022	17,402	21,385	21,457	11,034		
% ALC Days	14.1%	12.3%	14.8%	14.7%	8.5%	16.7%	
Average number of ALC beds/day	57.6	47.7	58.6	58.8	30.2		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	42.4%	42.5%	42.3%	42.9%	41.7%	51.5%	
% Short Stay Admissions through Emergency Dept.	14.9%	15.9%	16.0%	15.7%	14.8%	20.1%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	31,521	30,408	30,519	30,584	28,586		26.7%
Average (RIW) Weighted case	1.71	1.63	1.65	1.69	1.63	1.45	
<b>Deliveries</b>							
Number of Deliveries	1,510	1,521	1,471	1,442	1,492		
Number of Caesarean Sections	301	299	267	320	305		
Caesarean Section Rate	19.9%	19.7%	18.2%	22.2%	20.4%	29.3%	
<b>Deaths</b>							
Number of In-Hospital Deaths	718	690	784	753	660		
In-Hospital Crude Mortality Rate	3.9%	3.7%	4.3%	4.2%	3.8%	5.1%	
Hospital Standardized Mortality Rate (HSMR)	102	100	102	110	99	117	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	6.3%	5.7%	6.0%	5.9%	4.6%	5.3%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	447	454	447	443	420		18.6%
Occupancy Rate (% of Inpatients beds occupied)	92.0%	93.4%	92.0%	91.2%	85.8%	80.2%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	58,212	60,288	59,561	56,761	46,348		11.2%
% Visits (Less Urgent-Triage 4)	30.1%	33.3%	33.9%	30.7%	29.4%	45.0%	
% Visits (Non Urgent-Triage 5)	3.6%	3.7%	3.5%	3.3%	3.4%	9.1%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	5,408	5,418	5,374	5,359	5,160		27.3%
Day Surgery visits in Main Operating Rooms	2,049	2,051	1,771	1,297	1,493		4.5%
% of Day Surgery visits	27.5%	27.5%	24.8%	19.3%	22.4%	63.8%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	257	277	295	327	440	339	
Cancer Surgeries	78	80	86	92	87	80	
Orthopaedic Surgeries	330	365	365	428	529	474	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Horizon Health Network – Zone 2 (Saint John area):  
**Sussex Health Centre**  
 Facility Profile – Five fiscal years: 2016-17 to 2020-21

SUSSEX HEALTH CENTRE	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	367	423	390	474	412		0.6%
<b>Average Age of Inpatients</b>	76	76	76	76	76	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	8,561	9,679	7,418	9,351	8,221		1.4%
Average Length of Stay	23.3	22.9	19.0	19.7	20.0	8.1	
Total Length of Stay - (Acute Care only)	4,676	4,452	3,713	3,813	3,765		
Average Length of Stay-(Acute Care only)	12.7	10.5	9.5	8.0	9.1	6.8	
Expected Length of Stay-(Acute Care only)	6.2	6.0	5.9	5.7	6.1	5.3	
Conservable Beds Days	2,394	1,935	1,371	1,109	1,265		
% Conservable Bed Days	28.0%	20.0%	18.5%	11.9%	15.4%	18.0%	
<b>Alternate Level Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	3,885	5,227	3,705	5,538	4,456		
% ALC Days	45.4%	54.0%	49.9%	59.2%	54.2%	16.7%	
Average number of ALC beds/day	10.6	14.3	10.2	15.2	12.2		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	67.3%	71.2%	74.4%	69.8%	73.8%	51.5%	
% Short Stay Admissions through Emergency Dept.	12.5%	18.7%	18.7%	24.3%	23.1%	20.1%	
<b>Resource intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	994	1,137	853	1,146	994		0.9%
Average (RIW) Weighted case	2.71	2.69	2.19	2.42	2.41	1.45	
<b>Deaths</b>							
Number of In-Hospital Deaths	87	92	69	80	83		
In-Hospital Crude Mortality Rate	23.7%	21.7%	17.7%	16.9%	20.1%	5.1%	
Hospital Standardized Mortality Rate (HSMR)	301 !	188 !	145	169 !	260 !	117	
! Due to low volumes, use caution when interpreting this data.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	24.0%	24.1%	18.5%	17.7%	14.3%	5.3%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	25	25	24	23	24		1.0%
Occupancy Rate (% of Inpatient beds occupied)	98.3%	98.5%	95.0%	93.2%	94.7%	80.2%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	22,920	21,940	21,394	20,434	14,575		3.5%
% Visits (Less Urgent-Triage 4)	62.8%	63.8%	62.2%	61.7%	58.8%	45.0%	
% Visits (Non Urgent-Triage 5)	9.9%	8.5%	10.5%	8.9%	10.0%	9.1%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	4	5	2	5	1		0.01%
Day Surgery visits in Main Operating Rooms	1,518	1,574	1,435	1,556	1,473		4.4%
% of Day Surgery visits	99.7%	99.7%	99.9%	99.7%	99.9%	63.8%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	229	269	274	309	349	339	
Cancer Surgeries	63	91	196	91	106	80	
Orthopaedic Surgeries	102	65	124	267	275	474	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.



Horizon Health Network – Zone 2 (Saint John area):  
**Charlotte County Hospital**  
 Facility Profile - Five fiscal years: 2016-17 to 2020-21

CHARLOTTE COUNTY HOSPITAL	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	898	875	876	959	817		1.1%
<b>Average Age of Inpatients</b>	71	73	72	73	73	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	7,453	8,340	6,928	7,806	4,923		0.8%
Average Length of Stay	8.3	9.5	7.9	8.1	6.0	8.1	
Total Length of Stay - (Acute Care only)	6,551	6,465	5,496	5,844	4,399		
Average Length of Stay- (Acute Care only)	7.3	7.4	6.3	6.1	5.4	6.8	
Expected Length of Stay- (Acute Care only)	4.8	5.1	5.1	5.1	5.2	5.3	
Conservable Beds Days	2,235	2,040	969	946	129		
% Conservable Bed Days	30.0%	24.5%	14.0%	12.1%	2.6%	18.0%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	902	1,875	1,432	1,962	524		
% ALC Days	12.1%	22.5%	20.7%	25.1%	10.6%	16.7%	
Average number of ALC beds/day	2.5	5.1	3.9	5.4	1.4		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	77.7%	79.1%	81.1%	75.1%	76.7%	51.5%	
% Short Stay Admissions through Emergency Dept.	28.0%	31.3%	31.6%	32.4%	37.1%	20.1%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	967	1,098	955	1,083	734		0.7%
Average (RIW) Weighted case	1.08	1.25	1.09	1.13	0.90	1.45	
<b>Deaths</b>							
Number of In-Hospital Deaths	70	92	83	94	77		
In-Hospital Crude Mortality Rate	7.8%	10.5%	9.5%	9.8%	9.4%	5.1%	
Hospital Standardized Mortality Rate (HSMR)	124	101	72	116 !	110 !	117	
! Due to low volumes, use caution when interpreting this data.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	20.3%	20.7%	24.7%	21.8%	19.6%	5.3%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	36	37	34	35	27		1.2%
Occupancy Rate (% of Inpatient beds occupied)	81.3%	84.3%	76.3%	80.3%	60.3%	80.2%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	18,227	19,079	17,682	16,838	11,900		2.9%
% Visits (Less Urgent-Triage 4)	61.0%	60.3%	57.4%	60.9%	57.8%	45.0%	
% Visits (Non Urgent-Triage 5)	11.9%	12.6%	12.8%	10.8%	13.6%	9.1%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	9	5	2	8	3		0.02%
Day Surgery visits in Main Operating Rooms	381	171	158	135	114		0.3%
% of Day Surgery visits	97.7%	97.2%	98.8%	94.4%	97.4%	63.8%	

Horizon Health Network – Zone 2 (Saint John area):  
**Grand Manan Hospital**  
 Facility Profile - Five fiscal years – 2016-17 to 2020-21

GRAND MANAN HOSPITAL	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
Inpatient Discharges (Acute Care)	111	91	92	67	51		0.1%
Average Age of Inpatients	71	71	70	72	72	54	

Length of Stay							
Total Length of Hospital Stays	1,303	955	1,041	564	632		0.1%
Average Length of Stay	11.7	10.5	11.3	8.4	12.4	8.1	
Total Length of Stay - (Acute Care only)	1,212	787	814	466	6.7		
Average Length of Stay-(Acute Care only)	10.9	8.6	8.8	7.0	11.9	6.8	
Expected Length of Stay-(Acute Care only)	5.2	5.4	5.4	5.2	5.6	5.3	
Conservable Beds Days	634	294	318	115	323		
% Conservable Bed Days	48.7%	30.8%	30.6%	20.5%	51.1%	18.0%	

Alternate Level of Care (ALC)							
Total Alternate Level Care (ALC) Days	91	168	227	98	25		
% ALC Days	7.0%	17.6%	21.8%	17.4%	4.0%	16.7%	
Average number of ALC beds/day	0.2	0.5	0.6	0.3	0.1		

Hospitalizations via Emergency Department							
% Admitted through Emergency Department	74.8%	63.7%	70.7%	68.7%	56.9%	51.5%	
% Short Stay Admissions through Emergency Dept.	22.5%	25.3%	33.7%	34.3%	21.6%	20.1%	

Resource Intensity Weight (RIW)							
Total (RIW) Weighted Cases	159	130	136	77	89		0.1%
Average (RIW) Weighted case	1.43	1.43	1.47	1.14	1.74	1.45	

Deaths							
Number of In-Hospital Deaths	13	7	10	7	10		
In-Hospital Crude Mortality Rate	11.7%	7.7%	10.9%	10.4%	19.6%	5.1%	
Hospital Standardized Mortality Rate (HSMR)	236 !	37 !	157 !	0	259 !	117	

! Due to low volumes, use caution when interpreting this data.

Ambulatory Care Sensitive Conditions (ACSC)	22.4%	9.3%	11.3%	19.4%	14.3%	5.3%	
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Bed Occupancy (All Levels of Care)							
Average Number of Beds Occupied per day	3	3	2	1	2		0.1%
Occupancy Rate (% of Inpatient beds occupied)	41.0%	40.3%	30.8%	18.3%	20.4%	80.2%	

Horizon Health Network – Zone 3 (Fredericton and Upper River Valley area):

**Dr. Everett Chalmers Regional Hospital**

Facility Profile - Five fiscal years: 2016-17 to 2020-21

<b>DR. EVERETT CHALMERS REGIONAL HOSPITAL</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>NB Average 2020-21</b>	<b>% of NB Total</b>
<b>Inpatient Discharges (Acute Care)</b>	13,221	12,632	12,851	12,508	11,773		15.9%
<b>Average Age of Inpatients</b>	48	48	48	49	48	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	97,889	93,608	100,449	99,983	84,935		14.2%
Average Length of Stay	7.4	7.4	7.8	8.0	7.2	8.1	
Total Length of Stay - (Acute Care only)	89,100	84,230	88,956	88,628	78,919		
Average Length of Stay-(Acute Care only)	6.7	6.7	6.9	7.1	6.7	6.8	
Expected Length of Stay-(Acute Care only)	5.1	5.0	4.6	4.7	4.8	5.3	
Conservable Bed Days	22,296	20,681	28,709	30,157	22,434		
% Conservable Bed Days	22.8%	22.1%	28.6%	30.2%	26.4%	18.0%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	8,789	9,378	11,493	11,355	6,016		
% ALC Days	9.0%	10.0%	11.4%	11.4%	7.1%	16.7%	
Average number of ALC beds/day	24.1	25.7	31.5	31.1	16.5		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	50.7%	52.2%	52.8%	53.7%	53.2%	51.5%	
% Short Stay Admissions through Emergency Dept.	19.1%	21.0%	22.0%	21.8%	21.3%	20.1%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	16,794	15,851	16,392	16,531	14,573		13.6%
Average (RIW) Weighted case	1.27	1.25	1.28	1.32	1.24	1.45	
<b>Deliveries</b>							
Number of Deliveries	1,516	1,422	1,438	1,411	1,421		
Number of Caesarean Sections	436	459	464	470	534		
Caesarean Section Rate	28.8%	32.3%	32.3%	33.3%	37.6%	29.3%	
<b>Deaths</b>							
Number of In-Hospital Deaths	504	513	474	532	439		
In-Hospital Crude Mortality Rate	3.8%	4.1%	3.7%	4.3%	3.7%	5.1%	
Hospital Standardized Mortality Rate (HSMR)	107	119	121	133	122	117	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	6.1%	6.6%	5.7%	5.9%	5.0%	5.3%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	297	298	312	313	269		11.9%
Occupancy Rate (% of Inpatient beds occupied)	94.4%	94.8%	99.3%	99.7%	85.8%	80.2%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	47,918	50,006	49,619	47,431	42,181		10.2%
% Visits (Less Urgent-Triage 4)	39.1%	37.8%	36.7%	35.3%	37.7%	45.0%	
% Visits (Non Urgent-Triage 5)	12.6%	11.4%	9.7%	8.9%	8.8%	9.1%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	3,213	3,022	3,244	3,254	3,063		16.2%
Day Surgery visits in Main Operating Rooms	4,605	4,290	4,366	4,323	3,817		11.5%
% of Day Surgery visits	58.9%	58.7%	57.4%	57.1%	55.5%	63.8%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	149	185	267	270	362	339	
Cancer Surgeries	63	64	81	72	87	80	
Orthopaedic Surgeries	185	240	368	397	559	474	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Horizon Health Network – Zone 3 (Fredericton and Upper River Valley area):

**Oromocto Public Hospital**

Facility Profile – Five fiscal years: 2016-17 to 2020-21

OROMOCTO PUBLIC HOSPITAL	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	828	733	677	557	287		0.4%
<b>Average Age of Inpatients</b>	71	72	73	75	77	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	9,343	9,727	9,512	9,873	8,782		1.5%
Average Length of Stay	11.3	13.3	14.1	17.7	30.6	8.1	
Total Length of Stay - (Acute Care only)	8,944	8,965	8,472	8,558	5,960		
Average Length of Stay-(Acute Care only)	10.8	12.2	12.5	15.4	20.8	6.8	
Expected Length of Stay-(Acute Care only)	8.2	8.5	8.0	7.3	7.9	5.3	
Conservable Bed Days	2,181	2,760	3,012	4,465	3,706		
% Conservable Bed Days	23.3%	28.4%	31.7%	45.2%	42.2%	18.0%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	399	762	1,040	1,315	2,822		
% ALC Days	4.3%	7.8%	10.9%	13.3%	32.1%	16.7%	
Average number of ALC beds/day	1.1	2.1	2.8	3.6	7.7		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	52.5%	53.8%	45.6%	43.1%	20.2%	51.5%	
% Short Stay Admissions through Emergency Dept.	15.1%	13.4%	12.6%	12.7%	4.2%	20.1%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	1,200	1,185	1,147	1,168	1,002		0.9%
Average (RIW) Weighted case	1.45	1.62	1.69	2.10	3.49	1.45	
<b>Deaths</b>							
Number of In-Hospital Deaths	84	61	43	55	35		
In-Hospital Crude Mortality Rate	10.1%	8.3%	6.4%	9.9%	12.2%	5.1%	
Hospital Standardized Mortality Rate (HSMR)	142	101	89	174 !	251 !	117	
! Due to low volumes, use caution when interpreting this data.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	14.2%	14.0%	12.1%	16.9%	7.2%	5.3%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	42	43	44	44	43		1.9%
Occupancy Rate (% of Inpatient beds occupied)	92.5%	95.7%	97.6%	98.8%	94.5%	80.2%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	34,256	33,905	32,283	31,021	20,027		4.8%
% Visits (Less Urgent-Triage 4)	64.6%	67.1%	66.5%	66.7%	65.7%	45.0%	
% Visits (Non Urgent-Triage 5)	11.0%	10.4%	11.5%	9.5%	9.0%	9.1%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	6	13	9	10	9		0.05%
Day Surgery visits in Main Operating Rooms	4,855	5,686	5,604	5,391	5,273		15.9%
% of Day Surgery visits	99.9%	99.8%	99.8%	99.8%	99.8%	63.8%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	186	232	255	164	192	339	
Cancer Surgeries	52	52	63	74	68	80	
Orthopaedic Surgeries	102	n/a	n/a	n/a	n/a	474	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Horizon Health Network – Zone 3 (Fredericton and Upper River Valley area):

**Hotel-Dieu of St. Joseph Hospital**

**Facility Profile - Five fiscal years: 2016-17 to 2020-21**

HOTEL DIEU OF ST. JOSEPH HOSPITAL	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	482	518	519	431	349		0.5%
<b>Average Age of Inpatients</b>	70	69	69	69	71	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	8,571	7,314	6,829	6,443	5,554		0.9%
Average Length of Stay	17.8	14.1	13.2	14.9	15.9	8.1	
Total Length of Stay - (Acute Care only)	4,792	5,711	5,203	4,614	3,884		
Average Length of Stay-(Acute Care only)	9.9	11.0	10.0	10.7	11.1	6.8	
Expected Length of Stay-(Acute Care only)	5.5	5.6	5.5	5.4	6.0	5.3	
Conservable Beds Days	2,132	2,832	2,320	2,302	1,774		
% Conservable Bed Days	24.9%	38.7%	34.0%	35.7%	31.9%	18.0%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	3,779	1,603	1,626	1,829	1,670		
% ALC Days	44.1%	21.9%	23.8%	28.4%	30.1%	16.7%	
Average number of ALC beds/day	10.4	4.4	4.5	5.0	4.6		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	81.1%	74.1%	76.3%	75.6%	70.2%	51.5%	
% Short Stay Admissions through Emergency Dept.	28.8%	22.0%	27.0%	24.1%	21.8%	20.1%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	983	875	870	816	690		0.6%
Average (RIW) Weighted case	2.04	1.69	1.68	1.89	1.98	1.45	
<b>Deaths</b>							
Number of In-Hospital Deaths	43	53	57	50	55		
In-Hospital Crude Mortality Rate	8.9%	10.2%	11.0%	11.6%	15.8%	5.1%	
Hospital Standardized Mortality Rate (HSMR)	153	164	118	134 !	139 !	117	
! Due to low volumes, use caution when interpreting this data.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	23.1%	14.8%	18.1%	13.3%	12.7%	5.3%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	22	20	19	17	16		0.7%
Occupancy Rate (% of Inpatient beds occupied)	100.4%	89.3%	94.7%	86.7%	80.1%	80.2%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	14,199	14,673	15,085	15,246	9,025		2.2%
% Visits (Less Urgent-Triage 4)	44.8%	46.7%	42.5%	44.1%	41.0%	45.0%	
% Visits (Non Urgent-Triage 5)	35.4%	30.7%	34.1%	34.1%	28.6%	9.1%	

Horizon Health Network – Zone 3 (Fredericton and Upper River Valley area):

**Upper River Valley Hospital**

**Facility Profile - Five fiscal years: 2016-17 to 2020-21**

UPPER RIVER VALLEY HOSPITAL	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	2,274	2,150	2,027	2,082	1,800		2.4%
<b>Average Age of Inpatients</b>	56	54	55	57	56	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	24,229	22,952	23,560	25,675	18,635		3.1%
Average Length of Stay	10.7	10.7	11.6	12.3	10.4	8.1	
Total Length of Stay - (Acute Care only)	16,037	14,902	16,611	15,780	11,392		
Average Length of Stay-(Acute Care only)	7.1	6.9	8.2	7.6	6.3	6.8	
Expected Length of Stay-(Acute Care only)	4.9	5.2	4.9	5.1	4.8	5.3	
Conservable Beds Days	4,864	3,641	6,539	5,099	2,781		
% Conservable Bed Days	20.1%	15.9%	27.8%	19.9%	14.9%	18.0%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	8,192	8,050	6,949	9,895	7,243		
% ALC Days	33.8%	35.1%	29.5%	38.5%	38.9%	16.7%	
Average number of ALC beds/day	22.4	22.1	19.0	27.1	19.8		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	65.6%	63.8%	65.2%	65.9%	62.0%	51.5%	
% Short Stay Admissions through Emergency Dept.	28.8%	26.2%	26.7%	26.9%	25.1%	20.1%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	3,397	3,190	3,414	3,573	2,850		2.7%
Average (RIW) Weighted case	1.49	1.48	1.68	1.72	1.58	1.45	
<b>Deliveries</b>							
Number of Deliveries	232	239	201	200	168		
Number of Caesarean Sections	55	63	53	43	39		
Caesarean Section Rate	23.7%	26.4%	26.4%	21.5%	23.2%	29.3%	
<b>Deaths</b>							
Number of In-Hospital Deaths	186	157	158	155	135		
In-Hospital Crude Mortality Rate	8.2%	7.3%	7.8%	7.4%	7.5%	5.1%	
Hospital Standardized Mortality Rate (HSMR)	147	161	190!	147	153	117	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	12.4%	14.9%	10.9%	13.2%	9.1%	5.3%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	65	63	65	64	54		2.4%
Occupancy Rate (% of Inpatient beds occupied)	124.2%	120.8%	124.7%	123.0%	103.1%	80.2%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	28,659	27,852	25,339	25,008	18,136		4.4%
% Visits (Less Urgent-Triage 4)	43.7%	44.5%	41.4%	46.1%	49.3%	45.0%	
% Visits (Non Urgent-Triage 5)	23.5%	23.4%	21.6%	17.8%	14.3%	9.1%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	238	250	262	248	231		1.2%
Day Surgery visits in Main Operating Rooms	979	1,044	921	739	1,019		3.1%
% of Day Surgery visits	80.4%	80.7%	77.9%	74.9%	81.5%	63.8%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	281	126	126	138	240	339	
Cancer Surgeries	133	62	54	61	103	80	
Orthopaedic Surgeries	n/a	n/a	n/a	n/a	n/a	474	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Horizon Health Network – Zone 7 (Miramichi area):  
**Miramichi Regional Hospital**  
 Facility Profile - Five fiscal years: 2016-17 to 2020-21

MIRAMICHI REGIONAL HOSPITAL	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	5,064	5,104	4,970	4,940	4,984		6.7%
<b>Average Age of Inpatients</b>	54	55	52	55	54	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	40,216	40,274	40,482	40,195	30,400		5.1%
Average Length of Stay	7.9	7.9	8.1	8.3	6.1	8.1	
Total Length of Stay - (Acute Care only)	32,930	35,187	31,746	33,138	27,990		
Average Length of Stay-(Acute Care only)	6.5	6.9	6.4	6.7	5.6	6.8	
Expected Length of Stay-(Acute Care only)	4.8	5.2	5.1	5.2	5.2	5.3	
Conservable Bed Days	8,705	8,729	6,183	7,340	2,288		
% Conservable Bed Days	21.6%	21.7%	15.3%	17.9%	7.5%	18.0%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	7,286	5,087	8,736	7,777	2,410		
% ALC Days	18.1%	12.6%	21.6%	19.0%	7.9%	16.7%	
Average number of ALC beds/day	20.0	13.9	23.9	21.3	6.6		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	62.8%	65.1%	64.3%	66.4%	61.7%	51.5%	
% Short Stay Admissions through Emergency Dept.	25.7%	26.3%	27.2%	28.4%	26.5%	20.1%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	6,151	6,273	6,368	6,467	5,319		5.0%
Average (RIW) Weighted case	1.21	1.23	1.28	1.31	1.07	1.45	
<b>Deliveries</b>							
Number of Deliveries	417	362	424	348	402		
Number of Caesarean Sections	134	117	144	120	124		
Caesarean Section Rate	32.1%	32.3%	34.0%	34.5%	30.8%	29.3%	
<b>Deaths</b>							
Number of In-Hospital Deaths	238	242	246	271	244		
In-Hospital Crude Mortality Rate	4.7%	4.7%	4.9%	5.5%	4.9%	5.1%	
Hospital Standardized Mortality Rate (HSMR)	84	79	80	107	94	117	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	8.1%	8.4%	9.4%	9.3%	8.0%	5.3%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	158	154	163	158	123		5.5%
Occupancy Rate (% of Inpatient beds occupied)	107.6%	105.1%	110.6%	107.6%	83.9%	80.2%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	35,045	34,222	32,660	30,357	24,013		5.8%
% Visits (Less Urgent-Triage 4)	46.9%	48.6%	48.2%	45.1%	37.9%	45.0%	
% Visits (Non Urgent-Triage 5)	3.9%	3.0%	3.5%	3.9%	2.8%	9.1%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	1,112	1,083	976	1,038	1,104		5.8%
Day Surgery visits in Main Operating Rooms	2,925	2,752	3,013	2,525	2,402		7.2%
% of Day Surgery visits	72.5%	71.8%	75.5%	70.9%	68.5%	63.8%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	143	190	224	230	259	339	
Cancer Surgeries	71	62	77	83	61	80	
Orthopaedic Surgeries	272	313	367	619	385	474	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Vitalité Health Network – Zone 1 (Beauséjour area):  
**Dr. Georges-L.-Dumont University Hospital Centre**  
 Facility Profile - Five fiscal years from 2016-17 to 2020-21

DR. GEORGES-L.-DUMONT UNIVERSITY HOSPITAL CENTRE	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	9,979	10,023	9,646	9,460	8,173		11.0%
<b>Average Age of Inpatients</b>	53	53	53	53	53	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	80,366	80,658	81,134	80,675	69,640		11.6%
Average Length of Stay	8.1	8.0	8.4	8.5	8.5	8.1	
Total Length of Stay - (Acute Care only)	74,892	75,553	74,251	72,213	62,403		
Average Length of Stay-(Acute Care only)	7.5	7.5	7.7	7.6	7.6	6.8	
Expected Length of Stay-(Acute Care only)	5.4	5.3	5.3	5.2	5.7	5.3	
Conservable Bed Days	20,708	22,863	21,929	22,933	15,821		
% Conservable Bed Days	25.8%	28.3%	27.0%	28.4%	22.7%	18.0%	
<b>Alternate level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	5,474	5,095	6,883	8,462	7,237		
% ALC Days	6.8%	6.3%	8.5%	10.5%	10.4%	16.7%	
Average number of ALC beds/day	15.0	14.0	18.9	23.2	19.8		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	53.2%	51.3%	50.8%	48.2%	49.9%	51.5%	
% Short Stay Admissions through Emergency Dept.	22.3%	21.5%	20.1%	19.2%	18.9%	20.1%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	14,595	14,481	14,254	14,250	12,022		11.2%
Average (RIW) Weighted case	1.46	1.44	1.48	1.51	1.47	1.45	
<b>Deliveries</b>							
Number of Deliveries	641	652	673	707	745		
Number of Caesarean Sections	218	189	212	206	238		
Caesarean Section Rate	34.0%	29.0%	31.5%	29.1%	31.9%	29.3%	
<b>Deaths</b>							
Number of In-Hospital Deaths	442	442	493	458	456		
In-Hospital Crude Mortality Rate	4.4%	4.4%	5.1%	4.8%	5.6%	5.1%	
Hospital Standardized Mortality Rate (HSMR)	106	112	130	118	119	117	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	4.7%	4.9%	5.2%	4.2%	4.1%	5.3%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	289	283	280	282	255		11.3%
Occupancy Rate (% of Inpatient beds occupied)	95.8%	93.6%	92.8%	93.3%	84.4%	80.2%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	48,040	46,984	44,187	39,828	32,965		8.0%
% Visits (Less Urgent-Triage 4)	46.1%	46.1%	44.6%	41.0%	38.6%	45.0%	
% Visits (Non Urgent-Triage 5)	10.7%	11.9%	10.9%	10.6%	11.8%	9.1%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	3,021	3,228	2,856	2,908	1,908		10.1%
Day Surgery visits in Main Operating Rooms	3,594	3,291	3,429	2,875	2,908		8.7%
% of Day Surgery visits	54.3%	50.5%	54.6%	49.7%	60.4%	63.8%	
<b>Surgical Wait Times in Days (90th Percentile)</b>							
All Surgeries	332	275	187	164	255	339	
Cancer Surgeries	71	59	54	57	55	80	
Orthopaedic Surgeries	701	505	357	249	392	474	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.



Vitalité Health Network – Zone 1 (Beauséjour area):  
**Stella-Maris-de-Kent Hospital**  
**Facility Profile – Five fiscal years from 2016-17 to 2020-21**

STELLA-MARIS-DE-KENT HOSPITAL	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
Inpatient Discharges (Acute Care)	379	400	379	411	342		0.5%
Average Age of Inpatients	77	75	75	76	75	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	8,102	8,316	8,559	9,635	7,717		1.3%
Average Length of Stay	21.4	20.8	21.6	23.4	22.6	8.1	
Total Length of Stay - (Acute Care only)	4,708	4,811	4,049	3,706	2,950		
Average Length of Stay-(Acute Care only)	12.4	12.0	10.2	9.0	8.6	6.8	
Expected Length of Stay-(Acute Care only)	5.3	5.2	5.4	5.6	6.1	5.3	
Conservable Bed Days	2,692	2,720	1,889	1,408	866		
% Conservable Bed Days	33.2%	32.7%	22.1%	14.6%	11.2%	18.0%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	3,394	3,505	4,510	5,929	4,767		
% ALC Days	41.9%	42.1%	52.7%	61.5%	61.8%	16.7%	
Average number of ALC beds/day	9.3	9.6	12.4	16.2	13.1		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	90.8%	90.8%	89.2%	92.0%	94.7%	51.5%	
% Short Stay Admissions through Emergency Dept.	31.7%	36.0%	39.0%	44.0%	43.6%	20.1%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	965	1,043	1,060	1,190	894		0.8%
Average (RIW) Weighted case	2.55	2.61	2.67	2.90	2.61	1.45	
<b>Deaths</b>							
Number of In-Hospital Deaths	62	71	79	75	67		
In-Hospital Crude Mortality Rate	16.4%	17.8%	19.9%	18.2%	19.6%	5.1%	
<b>Hospital Standardized Mortality Rate (HSMR)</b>	132	142	223 !	180 !	181 !	117	
! Due to low volumes, use caution when interpreting this data.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	24.6%	20.1%	22.3%	14.9%	8.2%	5.3%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	23	24	25	25	26		1.2%
Occupancy Rate (% of Inpatient beds occupied)	116.0%	121.2%	124.3%	124.2%	131.8%	80.2%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	34,279	31,916	30,360	28,857	19,512		4.7%
% Visits (Less Urgent-Triage 4)	54.9%	54.7%	56.6%	57.0%	63.4%	45.0%	
% Visits (Non Urgent-Triage 5)	1.4%	1.5%	1.8%	1.8%	1.8%	9.1%	

Vitalité Health Network – Zone 4 (Northwest area):  
**Edmundston Regional Hospital**  
 Facility Profile - Five fiscal years: 2016-17 to 2020-21

EDMUNDSTON REGIONAL HOSPITAL	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	5,557	5,604	5,529	5,417	4,783		6.5%
<b>Average Age of Inpatients</b>	54	55	54	55	54	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	34,447	36,444	35,450	35,282	32,175		5.4%
Average Length of Stay	6.2	6.5	6.4	6.5	6.7	8.1	
Total Length of Stay - (Acute Care only)	33,589	35,418	34,553	34,361	30,034		
Average Length of Stay-(Acute Care only)	6.0	6.3	6.2	6.3	6.3	6.8	
Expected Length of Stay-(Acute Care only)	5.6	5.6	5.3	5.3	5.6	5.3	
Conservable Bed Days	2,652	4,273	4,623	5,490	3,483		
% Conservable Bed Days	7.7%	11.7%	13.0%	15.6%	10.8%	18.0%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	858	1,026	897	921	2,141		
% ALC Days	2.5%	2.8%	2.5%	2.6%	6.7%	16.7%	
Average number of ALC beds/day	2.4	2.8	2.5	2.5	5.9		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	57.4%	58.7%	57.9%	58.3%	57.1%	51.5%	
% Short Stay Admissions through Emergency Dept.	22.5%	22.9%	22.2%	21.9%	23.0%	20.1%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	6,784	7,027	6,545	6,580	5,833		5.4%
Average (RIW) Weighted case	1.22	1.25	1.18	1.21	1.22	1.45	
<b>Deliveries</b>							
Number of Deliveries	295	304	311	293	306		
Number of Caesarean Sections	85	100	86	86	103		
Caesarean Section Rate	28.8%	32.9%	27.7%	29.4%	33.7%	29.3%	
<b>Deaths</b>							
Number of In-Hospital Deaths	201	247	263	252	227		
In-Hospital Crude Mortality Rate	3.6%	4.4%	4.8%	4.7%	4.7%	5.1%	
Hospital Standardized Mortality Rate (HSMR)	78	102	113	110	119	117	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	7.3%	7.0%	6.5%	5.4%	4.4%	5.3%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	145	151	149	145	126		5.6%
Occupancy Rate (% of Inpatient beds occupied)	86.1%	89.6%	88.0%	85.9%	74.6%	80.2%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	29,848	30,905	30,762	29,901	21,183		5.1%
% Visits (Less Urgent-Triage 4)	46.3%	45.3%	47.0%	48.8%	45.5%	45.0%	
% Visits (Non Urgent-Triage 5)	7.4%	8.8%	10.2%	10.0%	12.3%	9.1%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	1,539	1,620	1,552	1,573	1,384		7.3%
Day Surgery visits in Main Operating Rooms	3,068	2,937	3,029	2,846	1,830		5.5%
% of Day Surgery visits	66.6%	64.5%	66.1%	64.4%	56.9%	63.8%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	218	211	234	212	239	339	
Cancer Surgeries	43	50	43	37	40	80	
Orthopaedic Surgeries	227	223	245	224	260	474	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Vitalité Health Network – Zone 4 (Northwest area):

**Grand Falls General Hospital**

Facility Profile - Five fiscal years: 2016-17 to 2020-21

<b>GRAND FALLS GENERAL HOSPITAL</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>NB Average 2020-21</b>	<b>% of NB Total</b>
<b>Inpatient Discharges (Acute Care)</b>	401	422	312	386	300		0.4%
<b>Average Age of Inpatients</b>	74	74	74	75	75	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	6,798	7,391	6,354	6,574	6,046		1.0%
Average Length of Stay	17.0	17.5	20.4	17.0	20.2	8.1	
Total Length of Stay - (Acute Care only)	4,716	5,078	4,193	5,123	3,702		
Average Length of Stay-(Acute Care only)	11.8	12.0	13.4	13.3	12.3	6.8	
Expected Length of Stay-(Acute Care only)	7.1	7.5	7.2	6.4	7.2	5.3	
Conservable Bed Days	1,886	1,894	1,893	2,657	1,547		
% Conservable Bed Days	27.7%	25.6%	29.8%	40.4%	25.6%	18.0%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	2,082	2,313	2,161	1,451	2,344		
% ALC Days	30.6%	31.3%	34.0%	22.1%	38.8%	16.7%	
Average number of ALC beds/day	5.7	6.3	5.9	4.0	6.4		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	88.3%	86.5%	82.4%	80.6%	76.3%	51.5%	
% Short Stay Admissions through Emergency Dept.	17.7%	22.0%	19.9%	22.3%	17.3%	20.1%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	868	923	787	796	735		0.7%
Average (RIW) Weighted case	2.16	2.19	2.52	2.06	2.45	1.45	
<b>Deaths</b>							
Number of In-Hospital Deaths	67	74	55	58	53		
In-Hospital Crude Mortality Rate	16.7%	17.5%	17.6%	15.0%	17.7%	5.1%	
Hospital Standardized Mortality Rate (HSMR)	216!	150	205!	113 !	168 !	117	
! Due to low volumes, use caution when interpreting this data.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	28.9%	21.2%	18.6%	19.3%	19.9%	5.3%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	19	19	18	16	17		0.8%
Occupancy Rate (% of Inpatient beds occupied)	96.6%	95.7%	91.8%	82.3%	85.3%	80.2%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	19,766	19,378	18,551	16,379	10,290		2.5%
% Visits (Less Urgent-Triage 4)	50.0%	47.7%	48.1%	45.4%	45.0%	45.0%	
% Visits (Non Urgent-Triage 5)	17.7%	18.5%	20.1%	22.5%	21.3%	9.1%	

Vitalité Health Network – Zone 4 (Northwest area):  
**Hôtel-Dieu Saint-Joseph de Saint-Quentin**  
 Facility Profile - Five fiscal years: 2016-17 to 2020-21

HÔTEL-DIEU SAINT-JOSEPH DE SAINT-QUENTIN	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	273	283	243	190	170		0.2%
<b>Average Age of Inpatients</b>	71	72	71	71	73	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	2,515	3,105	2,783	2,648	1,632		0.3%
Average Length of Stay	9.2	11.0	11.5	13.9	9.6	8.1	
Total Length of Stay - (Acute Care only)	1,884	2,100	1,871	1,490	1,074		
Average Length of Stay-(Acute Care only)	6.9	7.4	7.7	7.8	6.3	6.8	
Expected Length of Stay-(Acute Care only)	5.7	5.9	5.2	5.5	5.2	5.3	
Conservable Bed Days	327	438	571	444	182		
% Conservable Bed Days	13.0%	14.1%	20.5%	16.8%	11.1%	18.0%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	631	1,005	912	1,158	558		
% ALC Days	25.1%	32.4%	32.8%	43.7%	34.2%	16.7%	
Average number of ALC beds/day	1.7	2.8	2.5	3.2	1.5		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	77.3%	80.6%	82.7%	77.9%	80.6%	51.5%	
% Short Stay Admissions through Emergency Dept.	31.9%	32.5%	37.0%	31.6%	34.7%	20.1%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	365	400	359	345	202		0.2%
Average (RIW) Weighted case	1.34	1.41	1.48	1.82	1.19	1.45	
<b>Deaths</b>							
Number of In-Hospital Deaths	17	30	38	27	36		
In-Hospital Crude Mortality Rate	6.2%	10.6%	15.6%	14.2%	21.2%	5.1%	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	18.9%	18.9%	19.1%	12.9%	15.7%	5.3%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	8	8	9	6	5		0.2%
Occupancy Rate (% of Inpatient beds occupied)	131.4%	129.0%	146.2%	94.5%	81.1%	80.2%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	13,897	13,437	13,832	13,709	8,943		2.2%
% Visits (Less Urgent-Triage 4)	59.9%	59.1%	60.4%	55.5%	58.5%	45.0%	
% Visits (Non Urgent-Triage 5)	11.0%	10.3%	11.4%	16.2%	14.9%	9.1%	

Vitalité Health Network – Zone 5 (Restigouche area):  
**Campbellton Regional Hospital**  
 Facility Profile - Five fiscal years: 2016-17 to 2020-21

CAMPBELLTON REGIONAL HOSPITAL	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	4,003	4,210	3,811	3,072	2,205		3.0%
<b>Average Age of Inpatients</b>	56	56	56	58	65	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	36,262	43,845	39,851	49,319	27,249		4.5%
Average Length of Stay	9.1	10.4	10.5	16.1	12.4	8.1	
Total Length of Stay - (Acute Care only)	26,367	27,943	26,071	23,497	16,808		
Average Length of Stay-(Acute Care only)	6.6	6.6	6.8	7.6	7.6	6.8	
Expected Length of Stay-(Acute Care only)	5.3	5.4	5.3	5.9	6.3	5.3	
Conservable Bed Days	4,968	5,406	5,443	5,426	2,894		
% Conservable Bed Days	13.7%	12.3%	13.6%	11.0%	10.6%	18.0%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	9,895	15,902	13,780	25,822	10,441		
% ALC Days	27.3%	36.3%	34.6%	52.4%	38.3%	16.7%	
Average number of ALC beds/day	27.1	43.6	37.8	70.7	28.6		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	66.2%	69.5%	67.5%	67.3%	76.1%	51.5%	
% Short Stay Admissions through Emergency Dept.	22.1%	26.0%	24.8%	22.9%	25.2%	20.1%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	5,209	6,010	5,596	6,483	3,800		3.5%
Average (RIW) Weighted case	1.30	1.43	1.47	2.11	1.72	1.45	
<b>Deliveries</b>							
Number of Deliveries	209	220	235	162	8		
Number of Caesarean Sections	61	67	77	47	1		
Caesarean Section Rate	29.2%	30.5%	32.8%	29.0%	12.5%	29.3%	
<b>Deaths</b>							
Number of In-Hospital Deaths	222	238	213	239	188		
In-Hospital Crude Mortality Rate	5.5%	5.7%	5.6%	7.8%	8.5%	5.1%	
Hospital Standardized Mortality Rate (HSMR)*	111	94	113	112	93	117	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	6.9%	6.7%	8.4%	7.4%	5.7%	5.3%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	133	135	140	135	95		133
Occupancy Rate (% of Inpatient beds occupied)	92.7%	93.4%	96.8%	92.9%	65.7%	80.2%	92.7%
<b>Emergency Department Visits</b>							
Emergency Department Visits	21,130	21,023	19,751	19,172	13,058		21,130
% Visits (Less Urgent-Triage 4)	46.1%	45.2%	42.0%	39.0%	34.3%	45.0%	46.1%
% Visits (Non Urgent-Triage 5)	6.3%	6.5%	7.3%	9.0%	10.4%	9.1%	6.3%
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	676	604	559	474	357		676
Day Surgery visits in Main Operating Rooms	2,086	2,119	2,102	2,193	1,637		2,086
% of Day Surgery visits	75.5%	77.8%	79.0%	82.2%	82.1%	63.8%	75.5%
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	260	258	224	248	327	339	
Cancer Surgeries	43	38	52	57	50	80	
Orthopaedic Surgeries	355	356	307	385	493	474	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Vitalité Health Network –Zone 6 (Acadie-Bathurst area):

**Chaleur Regional Hospital**

Facility Profile - Five fiscal years: 2016-17 to 2020-21

CHALEUR REGIONAL HOSPITAL	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	6,822	6,701	6,134	6,282	5,583		7.5%
<b>Average Age of Inpatients</b>	52	54	54	53	52	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	42,886	43,250	40,486	44,662	32,034		5.3%
Average Length of Stay	6.3	6.5	6.6	7.1	5.7	8.1	
Total Length of Stay - (Acute Care only)	38,653	38,747	35,450	38,602	30,177		
Average Length of Stay-(Acute Care only)	5.7	5.8	5.8	6.1	5.4	6.8	
Expected Length of Stay-(Acute Care only)	5.6	5.4	5.5	5.4	5.3	5.3	
Conservable Bed Days	655	2,861	1,263	4,550	588		
% Conservable Bed Days	1.5%	6.6%	3.1%	10.2%	1.8%	18.0%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	4,233	4,503	5,036	6,060	1,847		
% ALC Days	9.9%	10.4%	12.4%	13.6%	5.8%	16.7%	
Average number of ALC beds/day	11.6	12.3	13.8	16.6	5.1		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	47.9%	50.3%	50.3%	49.3%	44.6%	51.5%	
% Short Stay Admissions through Emergency Dept.	19.5%	22.6%	22.2%	21.7%	19.6%	20.1%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	8,073	7,811	7,408	8,020	6,086		5.7%
Average (RIW) Weighted case	1.18	1.17	1.21	1.28	1.09	1.45	
<b>Deliveries</b>							
Number of Deliveries	475	417	304	404	454		
Number of Caesarean Sections	160	164	103	130	124		
Caesarean Section Rate	33.7%	39.3%	33.9%	32.2%	27.3%	29.3%	
<b>Deaths</b>							
Number of In-Hospital Deaths	254	295	264	258	248		
In-Hospital Crude Mortality Rate	3.7%	4.4%	4.3%	4.1%	4.4%	5.1%	
Hospital Standardized Mortality Rate (HSMR)	98	113	102	96	104	117	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	5.4%	5.0%	5.3%	5.3%	4.2%	5.3%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	154	150	154	153	113		5.0%
Occupancy Rate (% of Inpatient beds occupied)	71.7%	69.8%	71.7%	71.1%	52.6%	80.2%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	31,453	31,579	30,181	28,615	19,416		4.7%
% Visits (Less Urgent-Triage 4)	56.0%	58.0%	56.0%	54.9%	53.8%	45.0%	
% Visits (Non Urgent-Triage 5)	14.0%	9.9%	12.2%	12.4%	11.1%	9.1%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	2,281	2,135	1,935	1,983	1,687		8.9%
Day Surgery visits in Main Operating Rooms	3,651	3,305	3,652	3,706	3,452		10.4%
% of Day Surgery visits	61.5%	60.8%	65.4%	65.1%	67.2%	63.8%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	223	204	202	230	303	339	
Cancer Surgeries	74	75	55	54	85	80	
Orthopaedic Surgeries	241	221	209	210	301	474	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed** during each year, and do not account for the delays experienced by patients who continued to wait for their surgery.

Vitalité Health Network –Zone 6 (Acadie-Bathurst area):

**Tracadie Hospital**

Facility Profile - Five fiscal years: 2016-17 to 2020-21

TRACADIE HOSPITAL	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	1,337	1,451	1,201	1,204	1,151		1.6%
<b>Average Age of Inpatients</b>	73	72	73	74	72	54	

Length of Stay							
Total Length of Hospital Stays	23,101	20,213	18,876	25,257	19,766		3.3%
Average Length of Stay	17.3	13.9	15.7	21.0	17.3	8.1	
Total Length of Stay - (Acute Care only)	8,359	8,965	7,782	9,930	9,750		
Average Length of Stay-(Acute Care only)	6.3	6.2	6.5	8.2	8.5	6.8	
Expected Length of Stay-(Acute Care only)	6.9	6.5	6.6	6.9	6.7	5.3	
Conservable Bed Days	-883	-494	-272	1,651	2,092		
% Conservable Bed Days	-3.8%	-2.4%	-1.4%	6.5%	10.6%	18.0%	

Alternate Level of Care (ALC)							
Total Alternate Level Care (ALC) Days	14,742	11,248	11,094	15,327	10,016		
% ALC Days	63.8%	55.6%	58.8%	60.7%	50.7%	16.7%	
Average number of ALC beds/day	40.4	30.8	30.4	42.0	27.4		

Hospitalizations via Emergency Department							
% Admitted through Emergency Department	74.0%	72.0%	77.9%	79.7%	76.5%	51.5%	
% Short Stay Admissions through Emergency Dept.	25.3%	30.9%	32.1%	25.6%	27.5%	20.1%	

Resource Intensity Weight (RIW)							
Total (RIW) Weighted Cases	2,939	2,655	2,345	3,014	2,431		2.3%
Average (RIW) Weighted case	2.20	1.83	1.95	2.50	2.11	1.45	

Deaths							
Number of In-Hospital Deaths	122	149	117	148	107		
In-Hospital Crude Mortality Rate	9.1%	10.3%	9.7%	12.3%	9.3%	5.1%	
Hospital Standardized Mortality Rate (HSMR)	140	108	123	130	148	117	

<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	15.9%	19.2%	13.9%	14.1%	10.0%	5.3%	
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Bed Occupancy (All Levels of Care)							
Average Number of Beds Occupied per day	58	57	62	60	56		2.5%
Occupancy Rate (% of Inpatient beds occupied)	97.9%	97.3%	105.2%	101.9%	95.4%	80.2%	

Emergency Department Visits							
Emergency Department Visits	21,802	20,946	20,481	19,945	15,992		3.9%
% Visits (Less Urgent-Triage 4)	41.6%	39.6%	41.1%	41.0%	41.5%	45.0%	
% Visits (Non Urgent-Triage 5)	12.0%	11.2%	10.9%	11.1%	13.8%	9.1%	

Vitalité Health Network –Zone 6 (Acadie-Bathurst area):

**Enfant-Jésus RHSJ† Hospital**

**Facility Profile – Fiscal year – 2016-17 to 2020-21**

ENFANT-JÉSUS RHSJ† HOSPITAL	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
<b>Inpatient Discharges (Acute Care)</b>	260	227	228	330	282		0.4%
<b>Average Age of Inpatients</b>	75	76	76	77	78	54	
<b>Length of Stay</b>							
Total Length of Hospital Stays	4,396	4,097	4,678	4,975	4,759		0.8%
Average Length of Stay	16.9	18.0	20.5	15.1	16.9	8.1	
Total Length of Stay - (Acute Care only)	2,985	2,767	2,858	3,110	2,551		
Average Length of Stay-(Acute Care only)	11.5	12.2	12.5	9.4	9.0	6.8	
Expected Length of Stay-(Acute Care only)	8.3	7.8	7.7	8.0	6.9	5.3	
Conservable Bed Days	840	988	1,053	484	612		
% Conservable Bed Days	19.1%	24.1%	22.5%	9.7%	12.9%	18.0%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	1,411	1,330	1,820	1,865	2,208		
% ALC Days	32.1%	32.5%	38.9%	37.5%	46.4%	16.7%	
Average number of ALC beds/day	3.9	3.6	5.0	5.1	6.0		
<b>Hospitalizations via Emergency Department</b>							
% Admitted through Emergency Department	67.3%	60.8%	82.5%	84.8%	85.8%	51.5%	
% Short Stay Admissions through Emergency Dept.	15.8%	26.4%	27.2%	36.4%	43.3%	20.1%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	552	516	602	646	575		0.5%
Average (RIW) Weighted case	2.12	2.27	2.64	1.96	2.04	1.45	
<b>Deaths</b>							
Number of In-Hospital Deaths	64	70	47	48	52		
In-Hospital Crude Mortality Rate	24.6%	30.8%	20.6%	14.5%	18.4%	5.1%	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>							
	12.5%	10.8%	5.3%	10.9%	4.8%	5.3%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	12	12	14	14	14		0.6%
Occupancy Rate (% of Inpatient beds occupied)	99.5%	99.6%	116.8%	119.0%	115.3%	80.2%	
<b>Emergency Department Visits</b>							
Emergency Department Visits	22,524	21,255	20,050	18,787	13,058		3.2%
% Visits (Less Urgent-Triage 4)	55.6%	55.6%	55.2%	59.5%	58.8%	45.0%	
% Visits (Non Urgent-Triage 5)	18.8%	15.7%	13.6%	11.5%	11.4%	9.1%	



Vitalité Health Network –Zone 6 (Acadie-Bathurst area):

**Lamèque Hospital and Community Health Centre**

Facility Profile - Five fiscal years: 2016-17 to 2020-21

LAMÈQUE HOSPITAL AND COMMUNITY HEALTH CENTRE	2016-17	2017-18	2018-19	2019-20	2020-21	NB Average 2020-21	% of NB Total
Inpatient Discharges (Acute Care)	72	77	70	94	53		0.1%
Average Age of Inpatients	80	79	81	81	82	54	

Length of Stay							
Total Length of Hospital Stays	4,606	4,430	4,075	4,429	4,147		0.7%
Average Length of Stay	64.0	57.5	58.2	47.1	78.2	8.1	
Total Length of Stay - (Acute Care only)	353	504	345	482	346		
Average Length of Stay-(Acute Care only)	4.9	6.5	4.9	5.1	6.5	6.8	
Expected Length of Stay-(Acute Care only)	6.7	6.9	5.6	6.1	6.0	5.3	
Conservable Bed Days	-129	-27	-82	(93)	28		
% Conservable Bed Days	-2.8%	-0.6%	-2.0%	-2.1%	0.7%	18.0%	

Alternate Level of Care (ALC)							
Total Alternate Level Care (ALC) Days	4,253	3,926	3,730	3,947	3,801		
% ALC Days	92.3%	88.6%	91.5%	89.1%	91.7%	16.7%	
Average number of ALC beds/day	11.7	10.8	10.2	10.8	10.4		

Resource Intensity Weight (RIW)							
Total (RIW) Weighted Cases	494	540	505	530	455		0.4%
Average (RIW) Weighted case	6.86	7.01	7.21	5.64	8.58	1.45	

Deaths							
Number of In-Hospital Deaths	22	18	21	30	17		
In-Hospital Crude Mortality Rate	30.6%	23.4%	30.0%	31.9%	32.1%	5.1%	

Bed Occupancy (All Levels of Care)							
Average Number of Beds Occupied per day	11	12	12	12	13		0.6%
Occupancy Rate (% of Inpatient beds occupied)	92.0%	99.2%	99.6%	100.0%	105.6%	80.2%	