

# New Brunswick (Acute Care) Facility Profiles

2018-2019

Five-Year Trend Analysis

# **Acute Care Facility Profiles**

***2014-15 to 2018-19***

## **Five-year trend analysis by facility**

On a yearly basis, these profiles are compiled on the acute care facilities operating within New Brunswick. These profiles are based on the clinical and statistical data from the Canadian Institute for Health Information (CIHI) data holdings: Discharge Abstract Database (DAD) and Management Information System (MIS). They also incorporate data from the New Brunswick Surgical Access Registry. These profiles showcase specific areas of interest within each facility's activity. The areas of interest have been trended over the last five years and it has been noted whether there have been any significant changes.

This report contains a hospital-level summary of the common activities performed at each of New Brunswick's acute care facilities.

Each individual facility's profile contains 5-year trending information under the following headings:

- Inpatient Discharges (Acute Care)
- Average Age of Inpatients
- Average Length of stay (ALOS)
- Expected Length of Stay (ELOS)
- Conservable Bed Days
- Alternative Level of Care (ALC) days
- % Admitted through the Emergency Department (ED)
- % Short Stay Admissions (3 days or less) through the Emergency Department
- Average and Total Weighted Cases (using Resource Intensity Weights)
- Deliveries and Cesarean Section rates
- In-Hospital Deaths and Crude Mortality rates
- Ambulatory Care Sensitive Conditions (ACSC)
- Bed Occupancy
- Emergency Department visits – by triage levels
- Inpatient Surgical cases and Day Surgery Visits
- Surgical Wait Times

# Facility Profile - Common Activity: Horizon Health Network

Discharge Fiscal Year 2018-2019

	Zone 1		Zone 2				Zone 3				Zone 7	Horizon Health Network	New Brunswick
	The Moncton Hospital	Sackville Memorial Hospital	Grand Manan Hospital	Saint John Regional Hospital	Charlotte County Hospital	Sussex Health Centre	Dr. Everett Chalmers Regional Hospital	Hotel-Dieu of St. Joseph Hospital	Oromocto Public Hospital	Upper River Valley Hospital	Miramichi Regional Hospital		
<b>Inpatient Discharges (Acute Care)</b>	14,145	476	92	18,442	876	390	12,851	519	677	2,027	4,970	55,465	83,036
<b>Average Age of Inpatients</b>	52	72	70	54	72	76	48	69	73	55	52	53	54
<b>Total Length of Hospital Stays</b>	114,920	5,085	1,041	144,966	6,928	7,418	100,449	6,829	9,512	23,560	40,482	461,190	703,436
<b>Average Length of Stay</b>	8.1	10.7	11.3	7.9	7.9	19.0	7.8	13.2	14.1	11.6	8.1	8.3	8.5
<b>Total Length of Stay (Acute Care only)</b>	95,394	4,172	814	123,581	5,496	3,713	88,956	5,203	8,472	16,611	31,746	384,158	575,581
<b>Average Length of Stay (Acute Care only)</b>	6.7	8.8	8.8	6.7	6.3	9.5	6.9	10.0	12.5	8.2	6.4	6.9	6.9
<b>Expected Length of Stay (Acute Care only)</b>	5.1	5.5	5.4	5.2	5.1	5.9	4.6	5.5	8.0	4.9	5.1	5.1	5.2

Alternate Level of Care (ALC)													
<b>Total Length of Stay (ALC only)</b>	19,526	913	227	21,385	1,432	3,705	11,493	1,626	1,040	6,949	8,736	77,032	127,855
<b>% ALC Days</b>	17.0%	18.0%	21.8%	14.8%	20.7%	49.9%	11.4%	23.8%	10.9%	29.5%	21.6%	16.7%	18.2%

Inpatient/Day Surgery													
<b>Inpatient Cases in Main Operating Room (OR)</b>	3,897	0		5,374	2	2	3,244		9	262	976	13,766	20,668
<b>Day Surgery Cases in Main Operating Room (OR)</b>	3,305	824		1,771	158	1,435	4,366		5,604	921	3,013	21,397	33,609
<b>% Day Surgery Visits</b>	45.9%	100.0%		24.8%	98.8%	99.9%	57.4%		99.8%	77.9%	75.5%	60.9%	61.9%

\*In addition to the above acute care facilities, St. Joseph's Hospital in Zone 2 (a chronic care facility) performed 5,131 day surgeries in 2018-2019.

Surgery Wait Times in days (90th Percentile)													
<b>All Surgeries</b>	345	357		295		274	267		255	126	224	277	257
<b>Cancer Surgeries</b>	108	70		86		196	81		63	54	77	84	74
<b>Orthopaedic Surgeries</b>	558	273		365		124	368				367	413	364

\*In addition to the above acute care facilities, St. Joseph's Hospital in Zone 2 performs day surgeries. The 90th percentile wait time for all day surgeries was 269 days; 95 days for cancer day surgeries and 245 days for orthopaedic day surgeries.

Emergency Department Visits													
<b>Emergency Department Visits</b>	53,171	18,415		59,561	17,682	21,394	49,619	15,085	32,283	25,339	32,660	325,209	553,364
<b>% of ED Visits Triage 4 or 5</b>	38.9%	74.9%		37.3%	70.2%	72.7%	46.4%	76.6%	78.0%	62.9%	51.7%	55.7%	57.4%

Mortality Rates													
<b>Number of In-Hospital Deaths</b>	609	38	10	784	83	69	474	57	43	158	246	2,571	4,161
<b>In-Hospital Crude Mortality Rate</b>	4.3%	8.0%	10.9%	4.3%	9.5%	17.7%	3.7%	11.0%	6.4%	7.8%	4.9%	4.6%	5.0%
<b>Hospital Standardized Mortality Rate (HSMR) *</b>	117	82	157!	102	72	145	121	118	89	190!	80	110	115

Weighted Cases													
<b>Total (RIW) Weighted Cases</b>	21,351	657	136	30,519	955	853	16,392	870	1,147	3,414	6,368	82,662	122,122
<b>Average (RIW) Weighted case</b>	1.51	1.38	1.47	1.65	1.09	2.19	1.28	1.68	1.69	1.68	1.28	1.49	1.47
<b>Cost of a Standard Hospital Stay†</b>	\$5,646	\$5,697	not reported	\$5,524	\$5,536	\$4,140	\$5,850	\$5,159	\$4,692	\$5,774	\$6,029	\$5,633	\$5,816
<b>% of Total Weighted Cases for Province</b>	17.5%	0.5%	0.1%	25.0%	0.8%	0.7%	13.4%	0.7%	0.9%	2.8%	5.2%	67.7%	

<b>Average Distance Travelled to Facility (Kms)±</b>	39	23	16	62	24	11	37	23	25	28	35	45	42
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Sources: Health Analytics - CIHI Discharge Abstract Database (DAD), CIHI Management Information System (MIS) and NB Surgical Access Registry

\* HSMR methodology was revised and recalculated. "!" indicates low volumes or a significant change in the indicator results from year to year and should be interpreted with caution.

† Cost of a Standard Hospital Stay indicator has been revised and recalculated.

± "Average Distance Travelled to Facility in Kms" is calculated based on the straight-line distance between the patient's residential postal code and the hospital's postal code.

RIW = Resource Intensity Weight - a methodology used to indicate the intensity of resources used during a patient's hospitalization.

# Facility Profile - Common Activity: Vitalité Health Network

Discharge Fiscal Year 2018-2019

	Zone 1		Zone 4			Zone 5	Zone 6				Vitalité Health Network	New Brunswick
	Hôpital Stella-Marie-de-Kent	Centre hospitalier universitaire Dr. Georges-L.-Dumont	Hôpital régional d'Edmundston	Hôtel Dieu St. Joseph de Saint-Quentin	Hôpital général de Grand-Sault	Hôpital régional de Campbellton	Hôpital et Centre de Santé Communautaire de Lamèque	Hôpital de Tracadie-Sheila	Hôpital régional de Chaleur	Hôpital de l'Enfant-Jésus RHSJ (Caraquet)		
<b>Inpatient Discharges (Acute Care)</b>	397	9,646	5,529	243	312	3,811	70	1,201	6,134	228	27,571	83,036
<b>Average Age of Inpatients</b>	75	53	54	71	74	56	81	73	54	76	56	54
<b>Total Length of Hospital Stays</b>	8,559	81,134	35,450	2,783	6,354	39,851	4,075	18,876	40,486	4,678	242,246	703,436
<b>Average Length of Stay</b>	21.6	8.4	6.4	11.5	20.4	10.5	58.2	15.7	6.6	20.5	8.8	8.5
<b>Total Length of Stay (Acute Care only)</b>	4,049	74,251	34,553	1,871	4,193	26,071	345	7,782	35,450	2,858	191,423	575,581
<b>Average Length of Stay (Acute Care only)</b>	10.2	7.7	6.2	7.7	13.4	6.8	4.9	6.5	5.8	12.5	6.9	6.9
<b>Expected Length of Stay (Acute Care only)</b>	5.4	5.3	5.3	5.2	7.2	5.3	5.6	6.6	5.5	7.7	5.4	5.2

Alternate Level of Care (ALC)												
<b>Total Length of Stay (ALC only)</b>	4,510	6,883	897	912	2,161	13,780	3,730	11,094	5,036	1,820	50,823	127,855
<b>% ALC Days</b>	52.7%	8.5%	2.5%	32.8%	34.0%	34.6%	91.5%	58.8%	12.4%	38.9%	21.0%	18.2%

Inpatient/Day Surgery												
<b>Inpatient Cases in Main Operating Room (OR)</b>		2,856	1,552			559			1,935		6,902	20,668
<b>Day Surgery Cases in Main Operating Room (OR)</b>		3,429	3,029			2,102			3,652		12,212	33,609
<b>% Day Surgery Visits</b>		54.6%	66.1%			79.0%			65.4%		63.9%	61.9%

Surgery Wait Times in days (90th Percentile)												
<b>All Surgeries</b>		187	234			224			202		204	257
<b>Cancer Surgeries</b>		54	43			52			55		53	74
<b>Orthopaedic Surgeries</b>		357	245			307			209		276	364

Emergency Department Visits												
<b>Emergency Department Visits</b>	30,360	44,187	30,762	13,832	18,551	19,751		20,481	30,181	20,050	228,155	553,364
<b>% of ED Visits Triage 4 or 5</b>	58.4%	55.6%	57.2%	71.8%	68.1%	49.3%		52.0%	68.1%	68.8%	60.1%	57.4%

Mortality Rates												
<b>Number of In-Hospital Deaths</b>	79	493	263	38	55	213	21	117	264	47	1,590	4,161
<b>In-Hospital Crude Mortality Rate</b>	19.9%	5.1%	4.8%	15.6%	17.6%	5.6%	30.0%	9.7%	4.3%	20.6%	5.8%	5.0%
<b>Hospital Standardized Mortality Rate (HSMR) *</b>	223!	130	113	not reported	205!	113	not reported	123	102	not reported	124	115

Weighted Cases												
<b>Total (RIW) Weighted Cases</b>	1,060	14,254	6,545	359	787	5,596	505	2,345	7,408	602	39,460	122,122
<b>Average (RIW) Weighted case</b>	2.67	1.48	1.18	1.48	2.52	1.47	7.21	1.95	1.21	2.64	1.43	1.47
<b>Cost of a Standard Hospital Stay†</b>	\$4,649	\$5,870	\$6,483	\$4,604	\$5,128	\$6,810	not reported	\$4,883	\$6,873	not reported	\$6,183	\$5,816
<b>% of Total Weighted Cases for Province</b>	0.9%	11.7%	5.4%	0.3%	0.6%	4.6%	0.4%	1.9%	6.1%	0.5%	32.3%	

<b>Average Distance Travelled to Facility (Kms)±</b>	24	48	32	13	11	28	18	24	42	11	38	42
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Sources: Health Analytics - CIHI Discharge Abstract Database (DAD), CIHI Management Information System (MIS) and NB Surgical Access Registry

\* HSMR methodology was revised and recalculated. "!" indicates low volumes or a significant change in the indicator results from year to year and should be interpreted with caution.

† Cost of a Standard Hospital Stay indicator has been revised and recalculated.

± "Average Distance Travelled to Facility in Kms" is calculated based on the straight line distance between the patient's residential postal code and the hospital's postal code.

RIW = Resource Intensity Weight - a methodology used to indicate the intensity of resources used during a patient's hospitalization.

Horizon Health Network – Zone 1:

**The Moncton Hospital**

Facility Profile – Five fiscal years: 2014-15 to 2018-19

30020 THE MONCTON HOSPITAL	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	14,185	13,812	13,995	13,621	14,145		17.0%
<b>Average Age of Inpatients</b>	51	51	51	51	52	54	
Total Length of Hospital Stays	134,398	116,744	114,050	113,712	114,920		16.3%
<b>Average Length of Stay</b>	9.5	8.5	8.1	8.3	8.1	8.5	
Total Length of Stay (Acute Care only)	104,017	97,685	93,908	91,210	95,394		
Average Length of Stay (Acute Care only)	7.3	7.1	6.7	6.7	6.7	6.9	
Expected Length of Stay (Acute Care only)	5.6	5.2	5.1	5.2	5.1	5.2	
Conservable Beds Days	23,978	26,488	23,187	20,244	21,682		
<b>% Conservable Bed Days</b>	17.8%	22.7%	20.3%	17.8%	18.9%	19.4%	
<b>Alternate Level of Care (ALC)</b>							
Total ALC Days	30,381	19,059	20,142	22,502	19,526		
% ALC Days	22.6%	16.3%	17.7%	19.8%	17.0%	18.2%	
Average number of ALC beds/day	70.0	52.2	55.2	61.6	53.5		
<b>% Admitted Through ED</b>	47.8%	47.9%	47.4%	47.8%	48.5%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	19.2%	19.0%	18.7%	20.3%	19.5%	21.0%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	22,877	20,719	20,453	20,730	21,351		17.5%
Average (RIW) Weighted case	1.61	1.50	1.46	1.52	1.51	1.47	
Number of Deliveries	1,253	1,240	1,271	1,212	1,223		
Number of Cesarean Sections	348	390	362	389	389		
<b>Cesarean Section Rate</b>	27.8%	31.5%	28.5%	32.1%	31.8%	28.6%	
Number of In-Hospital Deaths	538	564	575	553	609		
In-Hospital Crude Mortality Rate	3.8%	4.1%	4.1%	4.1%	4.3%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR) *</b>	99	108	123	114	117	115	
*HSMR methodology revised and re-calculated for all fiscal years							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	5.1%	5.4	5.4%	5.5%	5.7%	6.7%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	376	375	380	373	374		14.8%
Occupancy Rate (% of Inpatient beds occupied)	98.4%	98.6%	100.9%	98.6%	98.3%	96.3%	
<b>Emergency Department (ED)</b>							
Emergency Department Visits	56,359	56,918	54,790	55,378	53,171		9.1%
% ED Visits (Less Urgent-Triage 4)	40.9%	40.1%	36.9%	38.4%	35.6%	47.3%	
% ED Visits (Non Urgent-Triage 5)	4.3%	3.5%	4.5%	3.4%	3.3%	10.2%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	3,750	3,583	3,799	3,639	3,897		18.9%
Day Surgery visits in Main Operating Rooms	3,320	3,315	3,501	3,423	3,305		8.5%
% of Day Surgery visits	47.0%	48.1%	48.0%	48.5%	45.9%	65.2%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	275	315	357	298	345	257	
Cancer Surgeries	78	86	85	86	108	74	
Orthopaedic Surgeries	527	578	637	572	558	364	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed**, and do not account for the delays experienced by patients who continue to wait for their surgery.

Horizon Health Network – Zone 1:

**Sackville Memorial Hospital**

Facility Profile – Five fiscal years: 2014-15 to 2018-19

30026 SACKVILLE MEMORIAL HOSPITAL	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	500	516	486	456	476		0.6%
<b>Average Age of Inpatients</b>	74	72	73	74	72	54	
Total Length of Hospital Stays	6,708	5,873	6,988	5,207	5,085		0.7%
<b>Average Length of Stay</b>	13.4	11.4	14.4	11.4	10.7	8.5	
Total Length of Stay (Acute Care only)	5,246	4,189	4,125	3,693	4,172		
Average Length of Stay (Acute Care only)	10.5	8.1	8.5	8.1	8.8	6.9	
Expected Length of Stay (Acute Care only)	6.7	6.1	5.8	5.9	5.5	5.2	
Conservable Beds Days	1,885	1,065	1,311	1,003	1,530		
<b>% Conservable Bed Days</b>	28.1%	18.1%	18.8%	19.3%	30.1%	19.4%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	1,462	1,684	2,863	1,514	913		
% ALC Days	21.8%	28.7%	41.0%	29.1%	18.0%	18.2%	
Average number of ALC beds/day	4.0	4.6	7.8	4.1	2.5		
<b>% Admitted Through ED</b>	79.2%	85.1%	81.9%	78.7%	81.3%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	31.2%	39.1%	37.7%	36.4%	35.3%	21.0%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	862	751	911	674	657		0.5%
Average (RIW) Weighted case	1.72	1.46	1.87	1.48	1.38	1.47	
Number of In-Hospital Deaths	38	44	36	38	38		
In-Hospital Crude Mortality Rate	7.6%	8.5%	7.4%	8.3%	8.0%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR)*</b>	82	89	105	64	82	115	
*HSMR methodology revised and re-calculated for all fiscal years							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	12.0%	9.8%	15.5%	14.7%	11.2%	6.7%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	18	18	17	14	15		0.6%
Occupancy Rate (% of Inpatient beds occupied)	87.4%	85.4%	80.5%	67.8%	71.0%	96.3%	
<b>Emergency Department (ED)</b>							
Emergency Department Visits	14,759	14,786	15,400	17,160	18,415		3.2%
% ED Visits (Less Urgent-Triage 4)	40.6%	40.5%	37.3%	40.5%	41.6%	47.3%	
% ED Visits (Non Urgent-Triage 5)	34.3%	31.2%	34.7%	32.7%	33.3%	10.2%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	1	0	0	0	0		0.0%
Day Surgery visits in Main Operating Rooms	891	871	929	839	824		2.1%
% of Day Surgery visits	99.9%	100.0%	100.0%	100.0%	100.0%	65.2%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	299	284	345	308	357	257	
Cancer Surgeries	134	68	130	68	70	74	
Orthopaedic Surgeries	275	314	269	248	273	364	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed**, and do not account for the delays experienced by patients who continue to wait for their surgery.

Horizon Health Network – Zone 2:

**Grand Manan Hospital**

Facility Profile - Five fiscal years - 2014-15 to 2018-19

30016 GRAND MANAN HOSPITAL	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	83	105	111	91	92		0.1%
<b>Average Age of Inpatients</b>	74	72	71	71	70	54	

Total Length of Hospital Stays	1,204	1,063	1,303	955	1,041		0.1%
<b>Average Length of Stay</b>	14.5	15.3	11.7	10.5	11.3	8.5	
Total Length of Stay (Acute Care only)	1,183	1,484	1,212	787	814		
Average Length of Stay (Acute Care only)	14.3	14.1	10.9	8.6	8.8	6.9	
Expected Length of Stay (Acute Care only)	4.9	5.1	5.2	5.4	5.4	5.2	
Conservable Beds Days	772	944	634	294	318		
<b>% Conservable Bed Days</b>	64.1%	58.9%	48.7%	30.8%	30.6%	19.4%	

Alternate Level of Care (ALC)							
Total Alternate Level Care (ALC) Days	21	119	91	168	227		
% ALC Days	1.7%	7.4%	7.0%	17.6%	21.8%	18.2%	
Average number of ALC beds/day	0.1	0.3	0.2	0.5	0.6		
<b>% Admitted Through ED</b>	83.1%	73.3%	74.8%	63.7%	70.7%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	16.9%	17.1%	22.5%	25.3%	33.7%	21.0%	

Resource Intensity Weight (RIW)							
Total (RIW) Weighted Cases	147	196	159	130	136		0.1%
Average (RIW) Weighted case	1.77	1.86	1.43	1.43	1.47	1.47	

Number of In-Hospital Deaths	12	16	13	7	10		
In-Hospital Crude Mortality Rate	14.5%	15.2%	11.7%	7.7%	10.9%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR) *</b>	284!	382!	236!	37!	157!	115	

\*HSMR methodology revised and re-calculated for all fiscal years. "!" indicates low volumes or significant change in the indicator results from year to year. Interpret with caution.

<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	18.2%	10.4%	22.4%	9.3%	11.3%	6.7%	
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Bed Occupancy (All Levels of Care)							
Average Number of Beds Occupied per day	4	4	3	3	2.5		0.1%
Occupancy Rate (% of Inpatient beds occupied)	43.7%	55.1%	41.0%	40.3%	30.8%	96.3%	

Horizon Health Network – Zone 2:

**Saint John Regional Hospital**

Facility Profile - Five fiscal years: 2014-15 to 2018-19

30029 SAINT JOHN REGIONAL HOSPITAL	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	18,438	18,296	18,395	18,679	18,442		22.2%
<b>Average Age of Inpatients</b>	52	52	53	53	54	54	

Total Length of Hospital Stays	176,129	167,129	148,780	142,042	144,966		20.6%
<b>Average Length of Stay</b>	9.6	9.1	8.1	7.6	7.9	8.5	
Total Length of Stay (Acute Care only)	125,819	130,271	127,758	124,593	123,581		
Average Length of Stay (Acute Care only)	6.8	7.1	6.9	6.7	6.7	6.9	
Expected Length of Stay (Acute Care only)	5.8	5.5	5.5	5.3	5.2	5.2	
Conservable Beds Days	18,037	29,628	26,344	25,300	25,215		
<b>% Conservable Bed Days</b>	10.2%	17.7%	17.7%	17.8%	17.4%	19.4%	

Alternate Level of Care (ALC)							
Total Alternate Level Care (ALC) Days	50,310	36,858	21,022	17,402	21,385		
% ALC Days	28.6%	22.1%	14.1%	12.3%	14.8%	18.2%	
Average number of ALC beds/day	137.8	100.8	57.6	47.7	58.6		
<b>% Admitted Through ED</b>	41.1%	41.9%	42.4%	42.5%	42.3%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	14.9%	15.2%	14.9%	15.9%	16.0%	21.0%	

Resource Intensity Weight (RIW)							
Total (RIW) Weighted Cases	34,468	33,336	31,521	30,408	30,519		25.0%
Average (RIW) Weighted case	1.87	1.82	1.71	1.63	1.65	1.47	

Number of Deliveries	1,600	1,510	1,510	1,521	1,471		
Number of Cesarean Sections	339	291	301	299	267		
<b>Cesarean Section Rate</b>	21.2%	19.3%	19.9%	19.7%	18.2%	28.6%	

Number of In-Hospital Deaths	660	643	718	690	784		
In-Hospital Crude Mortality Rate	3.6%	3.5%	3.9%	3.7%	4.3%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR)*</b>	96	93	102	100	102	115	

\*HSMR methodology revised and re-calculated for all fiscal years

<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	5.4%	5.4%	6.3%	5.7%	6.0%	6.7%	
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Bed Occupancy (All Levels of Care)							
Average Number of Beds Occupied per day	517	503	510	514	506		20.1%
Occupancy Rate (% of Inpatient beds occupied)	91.4%	88.6%	90.1%	90.3%	89.4%	95.3%	

Emergency Department (ED)							
Emergency Department Visits	56,873	57,419	58,212	60,288	59,561		10.2%
% ED Visits (Less Urgent-Triage 4)	26.8%	25.5%	30.1%	33.3%	33.9%	47.3%	
% ED Visits (Non Urgent-Triage 5)	2.2%	2.2%	3.6%	3.7%	3.5%	10.2%	

Inpatient / Day Surgery							
Inpatient cases in Main Operating Rooms	5,361	5,264	5,408	5,418	5,374		26.0%
Day Surgery visits in Main Operating Rooms	2,233	2,002	2,049	2,051	1,771		4.6%
% of Day surgery visits	29.4%	27.6%	27.5%	27.5%	24.8%	65.2%	

Surgical Wait Times in Days (90 <sup>th</sup> Percentile)							
All Surgeries	219	239	257	277	295	257	
Cancer Surgeries	69	70	78	80	86	74	
Orthopaedic Surgeries	302	326	330	365	365	364	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed**, and do not account for the delays experienced by patients who continue to wait for their surgery.



Horizon Health Network – Zone 2:  
**Charlotte County Hospital**  
 Facility Profile - Five fiscal years: 2014-15 to 2018-19

30033 CHARLOTTE COUNTY HOSPITAL	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	1,023	1,003	898	875	876		1.1%
<b>Average Age of Inpatients</b>	72	73	71	73	72	54	
Total Length of Hospital Stays	8,341	7,875	7,453	8,340	6,928		1.0%
<b>Average Length of Stay</b>	8.2	7.9	8.3	9.5	7.9	8.5	
Total Length of Stay (Acute Care only)	7,168	6,919	6,551	6,465	5,496		
Average Length of Stay (Acute Care only)	7.0	6.9	7.3	7.4	6.3	6.9	
Expected Length of Stay (Acute Care only)	4.8	5.1	4.8	5.1	5.1	5.2	
Conservable Beds Days	2,298	1,845	2,235	2,040	969		
<b>% Conservable Bed Days</b>	27.6%	23.4%	30.0%	24.5%	14.0%	19.4%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	1,173	956	902	1,875	1,432		
% ALC Days	14.1%	12.1%	12.1%	22.5%	20.7%	18.2%	
Average number of ALC beds/day	3.2	2.6	2.5	5.1	3.9		
<b>% Admitted Through ED</b>	75.9%	80.0%	77.7%	79.1%	81.1%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	27.9%	26.2%	28.0%	31.3%	31.6%	21.0%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	1,186	1,087	967	1,098	955		0.8%
Average (RIW) Weighted case	1.16	1.08	1.08	1.25	1.09	1.47	
Number of In-Hospital Deaths	98	105	70	92	83		
In-Hospital Crude Mortality Rate	9.6%	10.5%	7.8%	10.5%	9.5%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR)*</b>	141	129	124	101	72	115	
<small>*HSMR methodology revised and re-calculated for all fiscal years</small>							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	18.2%	22.2%	20.3%	20.7%	24.7%	6.7%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	38	36	36	37	34		1.3%
Occupancy Rate (% of Inpatient beds occupied)	86.3%	81.3%	81.3%	84.3%	76.3%	96.3%	
<b>Emergency Department (ED)</b>							
Emergency Department Visits	18,544	17,698	18,227	19,079	17,682		3.0%
% ED Visits (Less Urgent-Triage 4)	58.0%	56.6%	61.0%	60.3%	57.4%	47.3%	
% ED Visits (Non Urgent-Triage 5)	14.5%	13.0%	11.9%	12.6%	12.8%	10.2%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	11	16	9	5	2		0.01%
Day Surgery visits in Main Operating Rooms	607	593	381	171	158		0.4%
% of Day surgery visits	98.2%	97.4%	97.7%	97.2%	98.8%	65.2%	

Horizon Health Network – Zone 2:

**Sussex Health Centre**

Facility Profile – Five fiscal years: 2014-15 to 2018-19

30034 SUSSEX HEALTH CENTRE	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	421	376	367	423	390		0.5%
<b>Average Age of Inpatients</b>	75	75	76	76	76	54	
Total Length of Hospital Stays	7,259	10,186	8,561	9,679	7,418		1.1%
<b>Average Length of Stay</b>	17.2	27.1	23.3	22.9	19.0	8.5	
Total Length of Stay (Acute Care only)	4,041	4,579	4,676	4,452	3,713		
Average Length of Stay (Acute Care only)	9.6	12.2	12.7	10.5	9.5	6.9	
Expected Length of Stay (Acute Care only)	6.0	6.0	6.2	6.0	5.9	5.2	
Conservable Beds Days	1,501	2,339	2,394	1,935	1,371		
<b>% Conservable Bed Days</b>	20.7%	23.0%	28.0%	20.0%	18.5%	19.4%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	3,218	5,607	3,885	5,227	3,705		
% ALC Days	44.3%	55.0%	45.4%	54.0%	49.9%	18.2%	
Average number of ALC beds/day	8.8	15.4	10.6	14.3	10.2		
<b>% Admitted Through ED</b>	74.6%	71.3%	67.3%	71.2%	74.4%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	18.8%	12.8%	12.5%	18.7%	18.7%	21.0%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	884	1,217	994	1,137	853		0.7%
Average (RIW) Weighted case	2.10	3.24	2.71	2.69	2.19	1.47	
Number of In-Hospital Deaths	73	79	87	92	69		
In-Hospital Crude Mortality Rate	17.3%	21.0%	23.7%	21.7%	17.7%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR) *</b>	240	263	301	188	145	115	
<small>*HSMR methodology revised and re-calculated for all fiscal years.</small>							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	17.5%	23.6%	24.0%	24.1%	18.5%	6.7%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	23	24	25	25	24		0.9%
Occupancy Rate (% of Inpatient beds occupied)	92.6%	96.6%	98.3%	98.5%	95.0%	96.3%	
<b>Emergency Department (ED)</b>							
Emergency Department Visits	21,960	21,701	22,920	21,940	21,394		3.7%
% ED (Less Urgent-Triage 4)	62.1%	63.6%	62.8%	63.8%	62.2%	47.3%	
% ED Visits (Non Urgent-Triage 5)	10.8%	10.0%	9.9%	8.5%	10.5%	10.2%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	14	9	4	5	2		0.01%
Day Surgery visits in Main Operating Rooms	1,745	1,695	1,518	1,574	1,435		3.7%
% of Day surgery visits	99.2%	99.5%	99.7%	99.7%	99.9%	65.2%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	180	200	229	269	274	257	
Cancer Surgeries	48	58	63	91	196	74	
Orthopaedic Surgeries	83	98	102	65	124	364	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed**, and do not account for the delays experienced by patients who continue to wait for their surgery.

Horizon Health Network – Zone 3:

**Dr. Everett Chalmers Regional Hospital**

Facility Profile - Five fiscal years: 2014-15 to 2018-19

30001 DR. EVERETT CHALMERS REGIONAL HOSP.	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	13,263	13,122	13,221	12,632	12,851		15.5%
<b>Average Age of Inpatients</b>	47	48	48	48	48	54	
Total Length of Hospital Stays	118,927	100,867	97,889	93,608	100,449		14.3%
<b>Average Length of Stay</b>	9.0	7.7	7.4	7.4	7.8	8.5	
Total Length of Stay (Acute Care only)	96,519	92,916	89,100	84,230	88,956		
Average Length of Stay (Acute Care only)	7.3	7.1	6.7	6.7	6.9	6.9	
Expected Length of Stay (Acute Care only)	5.4	5.0	5.1	5.0	4.6	5.2	
Conservable Bed Days	24,811	27,682	22,296	20,681	28,709		
<b>% Conservable Bed Days</b>	20.9%	27.4%	22.8%	22.1%	28.6%	19.4%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	22,408	7,951	8,789	9,378	11,493		
% ALC Days	18.8%	7.9%	9.0%	10.0%	11.4%	18.2%	
Average number of ALC beds/day	61.4	21.8	24.1	25.7	31.5		
<b>% Admitted Through ED</b>	52.0%	51.9%	50.7%	52.2%	52.8%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	21.4%	21.4%	19.1%	21.0%	22.0%	21.0%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	19,358	17,117	16,794	15,851	16,392		13.4%
Average (RIW) Weighted case	1.46	1.30	1.27	1.25	1.28	1.47	
<b>Obstetrics</b>							
Number of Deliveries	1,498	1,446	1,516	1,422	1,438		
Number of Cesarean Sections	449	439	436	459	464		
<b>Cesarean Section Rate</b>	30.0%	30.4%	28.8%	32.3%	32.3%	28.6%	
<b>Mortality</b>							
Number of In-Hospital Deaths	561	511	504	513	474		
In-Hospital Crude Mortality Rate	4.2%	3.9%	3.8%	4.1%	3.7%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR)</b>	122	110	107	119	121	115	
*HSMR methodology revised and re-calculated for all fiscal years							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	6.1%	5.5%	6.1%	6.6%	5.7%	6.7%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	362	349	340	339	354		14.0%
Occupancy Rate (% of Inpatient beds occupied)	108.9%	96.7%	94.5%	94.2%	98.5%	96.3%	
<b>Emergency Department (ED)</b>							
Emergency Department Visits	45,694	45,953	47,918	50,006	49,619		8.5%
% ED Visits (Less Urgent-Triage 4)	40.4%	40.0%	39.1%	37.8%	36.7%	47.3%	
% ED Visits (Non Urgent-Triage 5)	14.7%	13.2%	12.6%	11.4%	9.7%	10.2%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	3,284	3,344	3,213	3,022	3,244		15.7%
Day Surgery visits in Main Operating Rooms	4,394	4,380	4,605	4,290	4,366		11.3%
% of Day surgery visits	57.2%	56.7%	58.9%	58.7%	57.4%	65.2%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	170	136	149	185	267	257	
Cancer Surgeries	52	66	63	64	81	74	
Orthopaedic Surgeries	271	185	185	240	368	364	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed**, and do not account for the delays experienced by patients who continue to wait for their surgery.

Source: Health Analytics

Discharge Abstract Database (DAD), Management Information Systems (MIS) and NB Surgical Access Registry, October-November 2019

Horizon Health Network – Zone 3:

**Hotel-Dieu of St. Joseph (Perth)**

Facility Profile - Five fiscal years: 2014-15 to 2018-19

30023 HOTEL DIEU OF ST. JOSEPH (Perth)	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	678	543	482	518	519		0.6%
<b>Average Age of Inpatients</b>	67	68	70	69	69	54	

Total Length of Hospital Stays	7,181	6,799	8,571	7,314	6,829		1.0%
<b>Average Length of Stay</b>	10.6	12.5	17.8	14.1	13.2	8.5	
Total Length of Stay (Acute Care only)	6,034	4,458	4,792	5,711	5,203		
Average Length of Stay (Acute Care only)	8.9	8.2	9.9	11.0	10.0	6.9	
Expected Length of Stay (Acute Care only)	5.3	5.3	5.5	5.6	5.5	5.2	
Conservable Beds Days	2,453	1,558	2,132	2,832	2,320		
<b>% Conservable Bed Days</b>	34.2%	22.9%	24.9%	38.7%	34.0%	19.4%	

Alternate Level of Care (ALC)							
Total Alternate Level Care (ALC) Days	1,157	2,341	3,779	1,603	1,626		
% ALC Days	16.1%	34.4%	44.1%	21.9%	23.8%	18.2%	
Average number of ALC beds/day	3.2	6.4	10.4	4.4	4.5		
<b>% Admitted Through ED</b>	79.4%	78.8%	81.1%	74.1%	76.3%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	23.9%	27.4%	28.8%	22.0%	27.0%	21.0%	

Resource Intensity Weight (RIW)							
Total (RIW) Weighted Cases	894	863	983	875	870		0.7%
Average (RIW) Weighted case	1.32	1.59	2.04	1.69	1.68	1.47	

Number of In-Hospital Deaths	54	45	43	53	57		
In-Hospital Crude Mortality Rate	8.0%	8.3%	8.9%	10.2%	11.0%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR) *</b>	131	74	153	164	118	115	

\*HSMR methodology revised and re-calculated for all fiscal years

<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	15.7%	17.1%	23.1%	14.8%	18.1%	6.7%	
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Bed Occupancy (All Levels of Care)							
Average Number of Beds Occupied per day	21	21	22	20	19		0.8%
Occupancy Rate (% of Inpatient beds occupied)	104.7%	94.8%	102.8%	97.5%	94.6%	96.3%	

Emergency Department (ED)							
Emergency Department Visits	13,268	13,932	14,199	14,673	15,085		2.6%
% ED Visits (Less Urgent-Triage 4)	42.9%	45.5%	44.8%	46.7%	42.5%	47.3%	
% ED Visits (Non Urgent-Triage 5)	36.3%	34.8%	35.4%	30.7%	34.1%	10.2%	

Horizon Health Network – Zone 3:  
**Oromocto Public Hospital**  
 Facility Profile – Five fiscal years: 2014-15 to 2018-19

30046 OROMOCTO PUBLIC HOSPITAL	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	770	769	828	733	677		0.8%
<b>Average Age of Inpatients</b>	71	73	71	72	73	54	

Total Length of Hospital Stays	10,162	9,761	9,343	9,727	9,512		1.4%
<b>Average Length of Stay</b>	13.2	12.7	11.3	13.3	14.1	8.5	
Total Length of Stay (Acute Care only)	9,656	8,546	8,944	8,965	8,472		
Average Length of Stay (Acute Care only)	12.5	11.1	10.8	12.2	12.5	6.9	
Expected Length of Stay (Acute Care only)	8.8	8.2	8.2	8.5	8.0	5.2	
Conservable Bed Days	2,907	2,235	2,181	2,760	3,012		
<b>% Conservable Bed Days</b>	28.6%	22.9	23.3%	28.4%	31.7%	19.4%	

Alternate Level of Care (ALC)							
Total Alternate Level Care (ALC) Days	506	1,215	399	762	1,040		
% ALC Days	5.0%	12.4%	4.3%	7.8%	10.9%	18.2%	
Average number of ALC beds/day	1.4	3.3	1.1	2.1	2.8		
<b>% Admitted Through ED</b>	49.7%	52.8%	52.5%	53.8%	45.6%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	14.5%	14.0%	15.1%	13.4%	12.6%	21.0%	

Resource Intensity Weight (RIW)							
Total (RIW) Weighted Cases	1,317	1,243	1,200	1,185	1,147		0.9%
Average (RIW) Weighted case	1.71	1.62	1.45	1.62	1.69	1.47	

Number of In-Hospital Deaths	89	94	84	61	43		
In-Hospital Crude Mortality Rate	11.6%	12.2%	10.1%	8.3%	6.4%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR)*</b>	104	83	142	101	89	115	

\*HSMR methodology revised and re-calculated for all fiscal years

<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	14.6%	15.9%	14.2%	14.0%	12.1%	6.7%	
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Bed Occupancy (All Levels of Care)							
Average Number of Beds Occupied per day	45	43	42	43	44		1.7%
Occupancy Rate (% of Inpatient beds occupied)	107.8%	96.3%	92.5%	95.7%	97.6%	96.3%	

Emergency Department (ED)							
Emergency Department Visits	36,054	34,780	34,256	33,905	32,283		5.5%
% ED Visits (Less Urgent-Triage 4)	63.8%	63.7%	64.6%	67.1%	66.5%	47.3%	
% ED Visits (Non Urgent-Triage 5)	15.8%	13.9%	11.0%	10.4%	11.5%	10.2%	

Inpatient / Day Surgery							
Inpatient cases in Main Operating Rooms	8	3	6	13	9		0.04%
Day Surgery visits in Main Operating Rooms	6,006	5,912	4,855	5,686	5,604		14.5%
% of Day surgery visits	99.9%	99.9%	99.9%	99.8%	99.8%	65.2%	

Surgical Wait Times in Days (90 <sup>th</sup> Percentile)							
All Surgeries	114	128	186	232	255	257	
Cancer Surgeries	61	61	52	52	63	74	
Orthopaedic Surgeries	137	120	102	Not performed	Not performed	364	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed**, and do not account for the delays experienced by patients who continue to wait for their surgery.

Horizon Health Network – Zone 3:

**Upper River Valley Hospital**

Facility Profile - Five fiscal years: 2014-15 to 2018-19

30049 UPPER RIVER VALLEY HOSPITAL	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	2,453	2,447	2,274	2,150	2,027		2.4%
<b>Average Age of Inpatients</b>	53	55	56	54	55	54	
Total Length of Hospital Stays	24,089	23,458	24,229	22,952	23,560		3.3%
<b>Average Length of Stay</b>	9.8	12.7	10.7	10.7	11.6	8.5	
Total Length of Stay (Acute Care only)	15,346	15,967	16,037	14,902	16,611		
Average Length of Stay (Acute Care only)	6.3	6.5	7.1	6.9	8.2	6.9	
Expected Length of Stay (Acute Care only)	5.1	5.0	4.9	5.2	4.9	5.2	
Conservable Beds Days	2,898	3,782	4,864	3,641	6,539		
<b>% Conservable Bed Days</b>	12.0%	16.1%	20.1%	15.9%	27.8%	19.4%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	8,593	7,491	8,192	8,050	6,949		
% ALC Days	35.7%	31.9%	33.8%	35.1%	29.5%	18.2%	
Average number of ALC beds/day	23.5	20.5	22.4	22.1	19.0		
<b>% Admitted Through ED</b>	61.4%	64.6%	65.6%	63.8%	65.2%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	27.5%	29.6%	28.8%	26.2%	26.7%	21.0%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	3,390	3,388	3,397	3,190	3,414		2.8%
Average (RIW) Weighted case	1.38	1.38	1.49	1.48	1.68	1.47	
Number of Deliveries	309	267	232	239	201		
Number of Cesarean Sections	71	83	55	63	53		
<b>Cesarean Section Rate</b>	23.0%	31.1%	23.7%	26.4%	26.4%	28.6%	
Number of In-Hospital Deaths	171	125	186	157	158		
In-Hospital Crude Mortality Rate	7.0%	5.1%	8.2%	7.3%	7.8%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR)*</b>	183!	112	147	161	190!	115	
*HSMR methodology revised and re-calculated for all fiscal years. "!" indicates low volumes or significant change in the indicator results from year to year. Interpret with caution.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	9.9%	13.3%	12.4%	14.9%	10.9%	6.7%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	64	65	65	63	65		2.6%
Occupancy Rate (% of Inpatient beds occupied)	130.3%	123.6%	124.2%	120.8%	124.7%	96.3%	
<b>Emergency Department (ED)</b>							
Emergency Department Visits	30,120	29,561	28,659	27,852	25,339		4.4%
% ED Visits (Less Urgent-Triage 4)	38.8%	41.3%	43.7%	44.5%	41.4%	47.3%	
% ED Visits (Non Urgent-Triage 5)	34.2%	27.2%	23.5%	23.4%	21.6%	10.2%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	267	294	238	250	262		1.3%
Day Surgery visits in Main Operating Rooms	947	1,144	979	1,044	921		2.4%
% of Day surgery visits	78.0%	79.6%	80.4%	80.7%	77.9%	65.2%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	189	200	281	126	126	257	
Cancer Surgeries	89	167	133	62	54	74	
Orthopaedic Surgeries	148	Not performed	Not performed	Not performed	Not performed	364	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed**, and do not account for the delays experienced by patients who continue to wait for their surgery.

Source: Health Analytics

Discharge Abstract Database (DAD), Management Information Systems (MIS) and NB Surgical Access Registry, October-November 2019

Horizon Health Network – Zone 7:

**Miramichi Regional Hospital**

Facility Profile - Five fiscal years: 2014-15 to 2018-19

30022 MIRAMICHI REGIONAL HOSPITAL	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	5,024	4,771	5,064	5,104	4,970		6.0%
<b>Average Age of Inpatients</b>	53	53	54	55	52	54	
Total Length of Hospital Stays	57,281	41,934	40,216	40,274	40,482		5.8%
<b>Average Length of Stay</b>	11.4	8.8	7.9	7.9	8.1	8.5	
Total Length of Stay (Acute Care only)	34,020	31,485	32,930	35,187	31,746		
Average Length of Stay (Acute Care only)	6.8	6.6	6.5	6.9	6.4	6.9	
Expected Length of Stay (Acute Care only)	5.3	4.9	4.8	5.2	5.1	5.2	
Conservable Bed Days	7,390	7,881	8,705	8,729	6,183		
<b>% Conservable Bed Days</b>	12.9%	18.8%	21.6%	21.7%	15.3%	19.4%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	23,261	10,449	7,286	5,087	8,736		
% ALC Days	40.6%	24.9%	18.1%	12.6%	21.6%	18.2%	
Average number of ALC beds/day	63.7	28.6	20.0	13.9	23.9		
<b>% Admitted Through ED</b>	61.0%	62.0%	62.8%	65.1%	64.3%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	27.1%	24.2%	25.7%	26.3%	27.2%	21.0%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	8,230	6,250	6,151	6,273	6,368		5.2%
Average (RIW) Weighted case	1.64	1.31	1.21	1.23	1.28	1.47	
<b>Number of Deliveries</b>							
Number of Deliveries	401	381	417	362	424		
Number of Cesarean Sections	139	122	134	117	144		
<b>Cesarean Section Rate</b>	34.7%	32.0%	32.1%	32.3%	34.0%	28.6%	
<b>Number of In-Hospital Deaths</b>							
Number of In-Hospital Deaths	244	244	238	242	246		
In-Hospital Crude Mortality Rate	4.9%	5.1%	4.7%	4.7%	4.9%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR)*</b>	111	108	84	79	80	115	
*HSMR methodology revised and re-calculated for all fiscal years.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	9.2%	7.2%	8.1%	8.4%	9.4%	6.7%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	164	160	158	154	163		6.4%
Occupancy Rate (% of Inpatient beds occupied)	112.2%	110.9%	107.6%	105.1%	110.6%	96.3%	
<b>Emergency Department (ED)</b>							
Emergency Department Visits	34,564	34,311	35,045	34,222	32,660		5.6%
% ED Visits (Less Urgent-Triage 4)	49.2%	46.1%	46.9%	48.6%	48.2%	47.3%	
% ED Visits (Non Urgent-Triage 5)	4.1%	4.5%	3.9%	3.0%	3.5%	10.2%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	1,221	1,061	1,112	1,083	976		4.7%
Day Surgery visits in Main Operating Rooms	2,711	3,017	2,925	2,752	3,013		7.8%
% of Day surgery visits	68.9%	74.0%	72.5%	71.8%	75.5%	65.2%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	121	130	143	190	224	257	
Cancer Surgeries	55	55	71	62	77	74	
Orthopaedic Surgeries	173	248	272	313	367	364	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed**, and do not account for the delays experienced by patients who continue to wait for their surgery.

Vitalité Health Network – Zone 1:

## Hôpital Stella-Maris-de-Kent

Facility Profile – Five fiscal years from 2014-15 to 2018-19

30045 HÔPITAL STELLA-MARIS-DE-KENT	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	428	434	379	400	397		0.5%
<b>Average Age of Inpatients</b>	77	76	77	75	75	54	

Total Length of Hospital Stays	8,683	6,727	8,102	8,316	8,559		1.2%
<b>Average Length of Stay</b>	20.3	15.5	21.4	20.8	21.6	8.5	
Total Length of Stay (Acute Care only)	5,787	4,706	4,708	4,811	4,049		
Average Length of Stay (Acute Care only)	13.5	10.8	12.4	12.0	10.2	6.9	
Expected Length of Stay (Acute Care only)	6.4	5.8	5.3	5.2	5.4	5.2	
Conservable Bed Days	3,065	2,180	2,692	2,720	1,889		
<b>% Conservable Bed Days</b>	35.3%	32.4%	33.2%	32.7%	22.1%	19.4%	

Alternate Level of Care (ALC)							
Total Alternate Level Care (ALC) Days	2,896	2,021	3,394	3,505	4,510		
% ALC Days	33.4%	30.0%	41.9%	42.1%	52.7%	18.2%	
Average number of ALC beds/day	7.9	5.5	9.3	9.6	12.4		
<b>% Admitted Through ED</b>	90.2%	88.0%	90.8%	90.8%	89.2%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	30.1%	27.6%	31.7%	36.0%	39.0%	21.0%	

Resource Intensity Weight (RIW)							
Total (RIW) Weighted Cases	1,029	833	965	1,043	1,060		0.9%
Average (RIW) Weighted case	2.40	1.92	2.55	2.61	2.67	1.47	

Number of In-Hospital Deaths	65	69	62	71	79		
In-Hospital Crude Mortality Rate	15.2%	15.9%	16.4%	17.8%	19.9%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR) *</b>	156	103	132	142	223!	115	

\*HSMR methodology revised and re-calculated for all fiscal years. "!" indicates low volumes or significant change in the indicator results from year to year. Interpret with caution.

<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	24.4%	25.3%	24.6%	20.1%	22.3%	6.7%	
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Bed Occupancy (All Levels of Care)							
Average Number of Beds Occupied per day	22	20	23	24	25		1.0%
Occupancy Rate (% of Inpatient beds occupied)	108.2%	99.7%	116.0%	121.2%	124.3%	96.3%	

Emergency Department (ED)							
Emergency Department Visits	36,148	38,453	34,279	31,916	30,360		5.2%
% ED Visits (Less Urgent-Triage 4)	59.3%	59.3%	54.9%	54.7%	56.6%	47.3%	
% ED Visits (Non Urgent-Triage 5)	6.2%	2.7%	1.4%	1.5%	1.8%	10.2%	



Vitalité Health Network – Zone 1:

**Centre hospitalier universitaire Dr-Georges- L.-Dumont**

Facility Profile - Five fiscal years from 2014-15 to 2018-19

30048 Centre hospitalier universitaire Dr-Georges- L.-Dumont	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	9,896	10,007	9,979	10,023	9,646		11.6%
<b>Average Age of Inpatients</b>	52	54	53	53	53	54	
Total Length of Hospital Stays	95,213	82,695	80,366	80,658	81,134		11.5%
<b>Average Length of Stay</b>	9.6	8.3	8.1	8.0	8.4	8.5	
Total Length of Stay (Acute Care only)	72,775	72,738	74,892	75,553	74,251		
Average Length of Stay (Acute Care only)	7.4	7.3	7.5	7.5	7.7	6.9	
Expected Length of Stay (Acute Care only)	6.2	5.5	5.4	5.3	5.3	5.2	
Conservable Bed Days	11,902	17,644	20,708	22,863	21,929		
<b>% Conservable Bed Days</b>	12.5%	21.4%	25.8%	28.3%	27.0%	19.4%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	22,438	9,957	5,474	5,095	6,883		
% ALC Days	23.6%	12.0%	6.8%	6.3%	8.5%	18.2%	
Average number of ALC beds/day	61.5	27.3	15.0	14.0	18.9		
<b>% Admitted Through ED</b>	54.4%	52.7%	53.2%	51.3%	50.8%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	21.7%	21.3%	22.3%	21.5%	20.1%	21.0%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	16,318	14,678	14,595	14,481	14,254		11.7%
Average (RIW) Weighted case	1.65	1.47	1.46	1.44	1.48	1.47	
Number of Deliveries	716	652	641	652	673		
Number of Cesarean Sections	219	196	218	189	212		
<b>Cesarean Section Rate</b>	30.6%	30.1%	34.0%	29.0%	31.5%	28.6%	
Number of In-Hospital Deaths	422	391	442	442	493		
In-Hospital Crude Mortality Rate	4.3%	3.9%	4.4%	4.4%	5.1%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR) *</b>	119	92	106	112	130	115	
*HSMR methodology revised and re-calculated for all fiscal years.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	5.2%	4.4%	4.7%	4.9%	5.2%	6.7%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	327	323	328	321	320		12.7%
Occupancy Rate (% of Inpatient beds occupied)	98.9%	97.1%	99.9%	98.1%	98.4%	96.3%	
<b>Emergency Department (ED)</b>							
Emergency Department Visits	48,665	48,204	48,040	46,984	44,187		7.6%
% ED Visits (Less Urgent-Triage 4)	45.5%	46.7%	46.1%	46.1%	44.6%	47.3%	
% ED Visits (Non Urgent-Triage 5)	8.8%	9.1%	10.7%	11.9%	10.9%	10.2%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	2,771	3,008	3,021	3,228	2,856		13.8%
Day Surgery visits in Main Operating Rooms	3,172	3,271	3,594	3,291	3,429		8.9%
% of Day surgery visits	53.4%	52.1%	54.3%	50.5%	54.6%	65.2%	
<b>Surgical Wait Times in Days (90th Percentile)</b>							
All Surgeries	260	361	332	275	187	257	
Cancer Surgeries	76	74	71	59	54	74	
Orthopaedic Surgeries	568	695	701	505	357	364	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed**, and do not account for the delays experienced by patients who continue to wait for their surgery.

Source: Health Analytics

Discharge Abstract Database (DAD), Management Information Systems (MIS) and NB Surgical Access Registry, October-November 2019

Vitalité Health Network – Zone 4:

# Hôpital régional d'Edmundston

## Facility Profile - Five fiscal years: 2014-15 to 2018-19

30009 HÔPITAL RÉGIONAL D'EDMUNDSTON	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	5,436	5,463	5,557	5,604	5,529		6.7%
<b>Average Age of Inpatients</b>	53	53	54	55	54	54	
Total Length of Hospital Stays	46,344	39,973	34,447	36,444	35,450		5.0%
<b>Average Length of Stay</b>	8.5	7.3	6.2	6.5	6.4	8.5	
Total Length of Stay (Acute Care only)	36,303	34,316	33,589	35,418	34,553		
Average Length of Stay (Acute Care only)	6.7	6.3	6.0	6.3	6.2	6.9	
Expected Length of Stay (Acute Care only)	6.0	5.6	5.6	5.6	5.3	5.2	
Conservable Bed Days	3,426	3,629	2,652	4,273	4,623		
<b>% Conservable Bed Days</b>	7.4%	9.1%	7.7%	11.7%	13.0%	19.4%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	10,041	5,657	858	1,026	897		
% ALC Days	21.7%	14.2%	2.5%	2.8%	2.5%	18.2%	
Average number of ALC beds/day	27.5	15.5	2.4	2.8	2.5		
<b>% Admitted Through ED</b>							
<b>% Short Stay Admissions -Through ED</b>	20.2%	21.7%	22.5%	22.9%	22.2%	21.0%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	8,057	7,307	6,784	7,027	6,545		5.4%
Average (RIW) Weighted case	1.48	1.34	1.22	1.25	1.18	1.47	
<b>Number of Deliveries</b>							
Number of Deliveries	356	316	295	304	311		
Number of Cesarean Sections	85	91	85	100	86		
<b>Cesarean Section Rate</b>	23.9%	28.8%	28.8%	32.9%	27.7%	28.6%	
<b>Number of In-Hospital Deaths</b>							
Number of In-Hospital Deaths	236	228	201	247	263		
In-Hospital Crude Mortality Rate	4.3%	4.2%	3.6%	4.4%	4.8%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR) *</b>	108	112	78	102	113	115	
*HSMR methodology revised and re-calculated for all fiscal years.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	6.6%	7.6%	7.3%	7.0%	6.5%	6.7%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	164	151	145	151	149		5.9%
Occupancy Rate (% of Inpatient beds occupied)	96.9%	91.0%	86.3%	89.6%	88.1%	96.3%	
<b>Emergency Department (ED)</b>							
Emergency Department Visits	29,775	29,058	29,848	30,905	30,762		5.3%
% ED Visits (Less Urgent-Triage 4)	46.6%	47.2%	46.3%	45.3%	47.0%	47.3%	
% ED Visits (Non Urgent-Triage 5)	6.7%	7.5%	7.4%	8.8%	10.2%	10.2%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	1,566	1,570	1,539	1,620	1,552		7.5%
Day Surgery visits in Main Operating Rooms	3,005	3,232	3,068	2,937	3,029		7.8%
% of Day surgery visits	65.7%	67.3%	66.6%	64.5%	66.1%	65.2%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	288	213	218	211	234	257	
Cancer Surgeries	47	40	43	50	43	74	
Orthopaedic Surgeries	213	236	227	223	245	364	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed**, and do not account for the delays experienced by patients who continue to wait for their surgery.

Source: Health Analytics

Discharge Abstract Database (DAD), Management Information Systems (MIS) and NB Surgical Access Registry, October-November 2019

Vitalité Health Network – Zone 4:

## Hôtel-Dieu Saint-Joseph de Saint-Quentin

Facility Profile - Five fiscal years: 2014-15 to 2018-19

30032 Hôtel-Dieu Saint-Joseph de Saint-Quentin	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	248	305	273	283	243		0.3%
<b>Average Age of Inpatients</b>	71	71	71	72	71	54	
Total Length of Hospital Stays	2,699	2,985	2,515	3,105	2,783		0.4%
<b>Average Length of Stay</b>	10.9	9.8	9.2	11.0	11.5	8.5	
Total Length of Stay (Acute Care only)	1,667	2,182	1,884	2,100	1,871		
Average Length of Stay (Acute Care only)	6.7	7.2	6.9	7.4	7.7	6.9	
Expected Length of Stay (Acute Care only)	6.0	5.8	5.7	5.9	5.2	5.2	
Conservable Bed Days	187	408	327	438	571		
<b>% Conservable Bed Days</b>	6.9%	13.7%	13.0%	14.1%	20.5%	19.4%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	1,032	803	631	1,005	912		
% ALC Days	38.2%	26.9%	25.1%	32.4%	32.8%	18.2%	
Average number of ALC beds/day	2.8	2.2	1.7	2.8	2.5		
<b>% Admitted Through ED</b>	83.9%	78.4%	77.3%	80.6%	82.7%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	42.7%	31.5%	31.9%	32.5%	37.0%	21.0%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	373	396	365	400	359		0.3%
Average (RIW) Weighted case	1.50	1.30	1.34	1.41	1.48	1.47	
Number of In-Hospital Deaths	22	22	17	30	38		
In-Hospital Crude Mortality Rate	8.9%	7.2%	6.2%	10.6%	15.6%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR)</b>	Not reported	Not reported	Not reported	Not reported	Not reported	115	
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	14.9%	17.4%	18.9%	18.9%	19.1%	6.7%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	10	7	8	8	9		0.3%
Occupancy Rate (% of Inpatient beds occupied)	169.6%	121.1%	131.4%	129.0%	146.2%	96.3%	
<b>Emergency Department (ED)</b>							
Emergency Department Visits	13,596	13,389	13,897	13,437	13,832		2.4%
% ED Visits (Less Urgent-Triage 4)	62.5%	57.1%	59.9%	59.1%	60.4%	47.3%	
% ED Visits (Non Urgent-Triage 5)	16.3%	12.5%	11.0%	10.3%	11.4%	10.2%	

Source: Health Analytics

Discharge Abstract Database (DAD), Management Information Systems (MIS) and NB Surgical Access Registry, October-November 2019

Vitalité Health Network – Zone 4:

## Hôpital général de Grand-Sault

Facility Profile - Five fiscal years: 2014-15 to 2018-19

30042 Hôpital général de Grand-Sault	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	455	428	401	422	312		0.4%
<b>Average Age of Inpatients</b>	73	73	74	74	74	54	

Total Length of Hospital Stays	8,459	6,713	6,798	7,391	6,354		0.9%
<b>Average Length of Stay</b>	18.6	15.7	17.0	17.5	20.4	8.5	
Total Length of Stay (Acute Care only)	4,297	4,379	4,716	5,078	4,193		
Average Length of Stay (Acute Care only)	9.4	10.2	11.8	12.0	13.4	6.9	
Expected Length of Stay (Acute Care only)	7.0	6.9	7.1	7.5	7.2	5.2	
Conservable Bed Days	1,093	1,426	1,886	1,894	1,893		
<b>% Conservable Bed Days</b>	12.9%	21.2%	27.7%	25.6%	29.8%	19.4%	

Alternate Level of Care (ALC)							
Total Alternate Level Care (ALC) Days	4,162	2,334	2,082	2,313	2,161		
% ALC Days	49.2%	34.8%	30.6%	31.3%	34.0%	18.2%	
Average number of ALC beds/day	11.4	6.4	5.7	6.3	5.9		
<b>% Admitted Through ED</b>	87.3%	87.7%	88.3%	86.5%	82.4%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	24.4%	16.6%	17.7%	22.0%	19.9%	21.0%	

Resource Intensity Weight (RIW)							
Total (RIW) Weighted Cases	1,019	852	868	923	787		0.6%
Average (RIW) Weighted case	2.24	1.99	2.16	2.19	2.52	1.47	

Number of In-Hospital Deaths	64	61	67	74	55		
In-Hospital Crude Mortality Rate	14.1%	14.3%	16.7%	17.5%	17.6%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR)</b>	150	153	216!	150	205!	115	

\*HSMR methodology revised and re-calculated for all fiscal years. "!" indicates low volumes or significant change in the indicator results from year to year. Interpret with caution.

<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	16.6%	20.5%	28.9%	21.2%	18.6%	6.7%	
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Bed Occupancy (All Levels of Care)							
Average Number of Beds Occupied per day	22	18	19	19	18		0.7%
Occupancy Rate (% of Inpatient beds occupied)	109.4%	88.8%	96.6%	95.7%	91.8%	96.3%	

Emergency Department (ED)							
Emergency Department Visits	21,159	19,568	19,766	19,378	18,551		3.2%
% ED Visits (Less Urgent-Triage 4)	49.6%	48.8%	50.0%	47.7%	48.1%	47.3%	
% ED Visits (Non Urgent-Triage 5)	18.3%	17.2%	17.7%	18.5%	20.1%	10.2%	

Vitalité Health Network – Zone 5:

# Hôpital régional de Campbellton

Facility Profile - Five fiscal years: 2014-15 to 2018-19

30005 HÔPITAL RÉGIONAL DE CAMPBELLTON	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	4,080	4,068	4,003	4,210	3,811		4.6%
<b>Average Age of Inpatients</b>	57	58	56	56	56	54	
Total Length of Hospital Stays	36,297	34,414	36,262	43,845	39,851		5.7%
<b>Average Length of Stay</b>	8.9	8.5	9.1	10.4	10.5	8.5	
Total Length of Stay (Acute Care only)	27,151	26,045	26,367	27,943	26,071		
Average Length of Stay (Acute Care only)	6.7	6.4	6.6	6.6	6.8	6.9	
Expected Length of Stay (Acute Care only)	5.8	5.5	5.3	5.4	5.3	5.2	
Conservable Bed Days	3,635	3,568	4,968	5,406	5,443		
<b>% Conservable Bed Days</b>	10.0%	10.4%	13.7%	12.3%	13.6%	19.4%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	9,146	8,369	9,895	15,902	13,780		
% ALC Days	25.2%	24.3%	27.3%	36.3%	34.6%	18.2%	
Average number of ALC beds/day	25.0	22.9	27.1	43.6	37.8		
<b>% Admitted Through ED</b>	69.8%	66.3%	66.2%	69.5%	67.5%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	22.6%	22.3%	22.1%	26.0%	24.8%	21.0%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	5,235	5,160	5,209	6,010	5,596		4.6%
Average (RIW) Weighted case	1.28	1.27	1.30	1.43	1.47	1.47	
Number of Deliveries	206	182	209	220	235		
Number of Cesarean Sections	62	44	61	67	77		
<b>Cesarean Section Rate</b>	30.1%	24.2%	29.2%	30.5%	32.8%	28.6%	
Number of In-Hospital Deaths	196	213	222	238	213		
In-Hospital Crude Mortality Rate	4.8%	5.2%	5.5%	5.7%	5.6%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR) *</b>	84	89	111	94	113	115	
*HSMR methodology revised and re-calculated for all fiscal years.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	8.9%	7.5%	6.9%	6.7%	8.4%	6.7%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	139	139	152	155	160		6.4%
Occupancy Rate (% of Inpatient beds occupied)	90.8%	89.8%	96.2%	95.5%	101.6%	96.3%	
<b>Emergency Department (ED)</b>							
Emergency Department Visits	22,884	21,931	21,130	21,023	19,751		3.4%
% ED Visits (Less Urgent-Triage 4)	48.6%	48.3%	46.1%	45.2%	42.0%	47.3%	
% ED Visits (Non Urgent-Triage 5)	7.4%	6.7%	6.3%	6.5%	7.3%	10.2%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	585	799	676	604	559		2.7%
Day Surgery visits in Main Operating Rooms	2,084	2,101	2,086	2,119	2,102		5.4%
% of Day surgery visits	78.1%	72.4%	75.5%	77.8%	79.0%	65.2%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	166	217	260	258	224	257	
Cancer Surgeries	36	33	43	38	52	74	
Orthopaedic Surgeries	249	300	355	356	307	364	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed**, and do not account for the delays experienced by patients who continue to wait for their surgery.

Source: Health Analytics

Discharge Abstract Database (DAD), Management Information Systems (MIS) and NB Surgical Access Registry, October-November 2019

Vitalité Health Network – Zone 6:

**Hôpital et CSC de Lamèque**

Facility Profile - Five fiscal years: 2014-15 to 2018-19

30018 HÔPITAL ET CSC DE LAMÈQUE	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	91	93	72	77	70		0.1%
<b>Average Age of Inpatients</b>	80	79	80	79	81	54	

Total Length of Hospital Stays	4,265	3,343	4,606	4,430	4,075		0.6%
<b>Average Length of Stay</b>	46.9	35.9	64.0	57.5	58.2	8.5	
Total Length of Stay (Acute Care only)	486	597	353	504	345		
Average Length of Stay (Acute Care only)	5.3	6.4	4.9	6.5	4.9	6.9	
Expected Length of Stay (Acute Care only)	7.4	6.8	6.7	6.9	5.6	5.2	
Conservable Bed Days	-184	-36	-129	-27	-82		
<b>% Conservable Bed Days</b>	-4.3%	-1.1%	-2.8%	-0.6%	-2.0%	19.4%	

Alternate Level of Care (ALC)							
Total Alternate Level Care (ALC) Days	3,779	2,746	4,253	3,926	3,730		
% ALC Days	88.6%	82.1%	92.3%	88.6%	91.5%	18.2%	
Average number of ALC beds/day	10.4	7.5	11.7	10.8	10.2		
<b>% Admitted Through ED</b>	0.0%	0.0%	0.0%	0.0%	0.0%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	0.0%	0.0%	0.0%	0.0%	0.0%	21.0%	

Resource Intensity Weight (RIW)							
Total (RIW) Weighted Cases	547	405	494	540	505		0.4%
Average (RIW) Weighted case	6.01	4.35	6.86	7.01	7.21	1.47	

Number of In-Hospital Deaths	26	28	22	18	21		
In-Hospital Crude Mortality Rate	28.6%	30.1%	30.6%	23.4%	30.0%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR)</b>	Not Reported	Not Reported	Not Reported	Not Reported	Not Reported	115	

<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	4.5%	0.0%	0.0%	0.0%	0.0%	6.7%	
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Bed Occupancy (All Levels of Care)							
Average Number of Beds Occupied per day	11	12	11	12	12		0.5%
Occupancy Rate (% of Inpatient beds occupied)	88.1%	96.3%	92.0%	99.2%	99.6%	96.3%	

Vitalité Health Network – Zone 6:  
**Hôpital de Tracadie-Sheila**  
 Facility Profile - Five fiscal years: 2014-15 to 2018-19

30035 HÔPITAL DE TRACADIE-SHEILA	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	1,626	1,423	1,337	1,451	1,201		1.4%
<b>Average Age of Inpatients</b>	72	72	73	72	73	54	

Total Length of Hospital Stays	20,768	17,938	23,101	20,213	18,876		2.7%
<b>Average Length of Stay</b>	12.8	12.6	17.3	13.9	15.7	8.5	
Total Length of Stay (Acute Care only)	14,523	9,254	8,359	8,965	7,782		
Average Length of Stay (Acute Care only)	8.9	6.5	6.3	6.2	6.5	6.9	
Expected Length of Stay (Acute Care only)	7.2	6.0	6.9	6.5	6.6	5.2	
Conservable Bed Days	2,862	684	-883	-494	-272		
<b>% Conservable Bed Days</b>	13.8%	3.8%	-3.8%	-2.4%	-1.4%	19.4%	

Alternate Level of Care (ALC)							
Total Alternate Level Care (ALC) Days	6,245	8,684	14,742	11,248	11,094		
% ALC Days	30.1%	48.4%	63.8%	55.6%	58.8%	18.2%	
Average number of ALC beds/day	17.1	23.8	40.4	30.8	30.4		
<b>% Admitted Through ED</b>	72.1%	75.6%	74.0%	72.0%	77.9%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	23.7%	28.4%	25.3%	30.9%	32.1%	21.0%	

Resource Intensity Weight (RIW)							
Total (RIW) Weighted Cases	2,877	2,414	2,939	2,655	2,345		1.9%
Average (RIW) Weighted case	1.77	1.70	2.20	1.83	1.95	1.47	

Number of In-Hospital Deaths	114	102	122	149	117		
In-Hospital Crude Mortality Rate	7.0%	7.2%	9.1%	10.3%	9.7%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR)*</b>	107	106	140	108	123	115	

\*HSMR methodology has been revised and re-calculated for all fiscal years.

<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	17.1%	20.1%	15.9%	19.2%	13.9%	6.7%	
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Bed Occupancy (All Levels of Care)							
Average Number of Beds Occupied per day	70	56	58	57	62		2.5%
Occupancy Rate (% of Inpatient beds occupied)	118.6%	94.7%	97.9%	97.3%	105.2%	96.3%	

Emergency Department (ED)							
Emergency Department Visits	23,056	22,688	21,802	20,946	20,481		3.5%
% ED Visits (Less Urgent-Triage 4)	46.4%	44.6%	41.6%	39.6%	41.1%	47.3%	
% ED Visits (Non Urgent-Triage 5)	12.4%	12.2%	12.0%	11.2%	10.9%	10.2%	

**Hôpital régional Chaleur**

Facility Profile - Five fiscal years: 2014-15 to 2018-19

30039 HÔPITAL RÉGIONAL CHALEUR	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	6,941	6,800	6,822	6,701	6,134		7.4%
<b>Average Age of Inpatients</b>	51	52	52	54	54	54	
Total Length of Hospital Stays	50,284	44,346	42,886	43,250	40,486		5.8%
<b>Average Length of Stay</b>	7.2	6.5	6.3	6.5	6.6	8.5	
Total Length of Stay (Acute Care only)	38,649	37,233	38,653	38,747	35,450		
Average Length of Stay (Acute Care only)	5.6	5.5	5.7	5.8	5.8	6.9	
Expected Length of Stay (Acute Care only)	5.7	5.6	5.6	5.4	5.5	5.2	
Conservable Bed Days	-1,201	-541	655	2,861	1,263		
<b>% Conservable Bed Days</b>	-2.4%	-1.2%	1.5%	6.6%	3.1%	19.4%	
<b>Alternate Level of Care (ALC)</b>							
Total Alternate Level Care (ALC) Days	11,635	7,113	4,233	4,503	5,036		
% ALC Days	23.1%	16.0%	9.9%	10.4%	12.4%	18.2%	
Average number of ALC beds/day	31.9	19.5	11.6	12.3	13.8		
<b>% Admitted Through ED</b>	47.5%	46.8%	47.9%	50.3%	50.3%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	19.1%	19.7%	19.5%	22.6%	22.2%	21.0%	
<b>Resource Intensity Weight (RIW)</b>							
Total (RIW) Weighted Cases	8,866	8,291	8,073	7,811	7,408		6.1%
Average (RIW) Weighted case	1.28	1.22	1.18	1.17	1.21	1.47	
Number of Deliveries	503	426	475	417	304		
Number of Cesarean Sections	167	137	160	164	103		
<b>Cesarean Section Rate</b>	33.0%	32.2%	33.7%	39.3%	33.9%	28.6%	
Number of In-Hospital Deaths	255	252	254	295	264		
In-Hospital Crude Mortality Rate	3.7%	3.7%	3.7%	4.4%	4.3%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR)*</b>	99	96	98	113	102	115	
*HSMR methodology revised and re-calculated for all fiscal years.							
<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	5.9%	6.0%	5.4%	5.0%	5.3%	6.7%	
<b>Bed Occupancy (All Levels of Care)</b>							
Average Number of Beds Occupied per day	181	159	154	150	154		6.1%
Occupancy Rate (% of Inpatient beds occupied)	95.6%	88.5%	87.4%	85.8%	90.0%	96.3%	
<b>Emergency Department (ED)</b>							
Emergency Department Visits	31,999	32,319	31,453	31,579	30,181		5.2%
% ED Visits (Less Urgent-Triage 4)	51.6%	53.9%	56.0%	58.0%	56.0%	47.3%	
% ED Visits (Non Urgent-Triage 5)	20.1%	18.6%	14.0%	9.9%	12.2%	10.2%	
<b>Inpatient / Day Surgery</b>							
Inpatient cases in Main Operating Rooms	2,230	2,224	2,281	2,135	1,935		9.4%
Day Surgery visits in Main Operating Rooms	3,149	3,228	3,651	3,305	3,652		9.4%
% of Day surgery visits	58.5%	59.2%	61.5%	60.8%	65.4%	65.2%	
<b>Surgical Wait Times in Days (90<sup>th</sup> Percentile)</b>							
All Surgeries	170	205	223	204	202	257	
Cancer Surgeries	95	91	74	75	55	74	
Orthopaedic Surgeries	156	197	241	221	209	364	

Wait time data should be interpreted with caution. Wait times above are for surgeries that were **completed**, and do not account for the delays experienced by patients who continue to wait for their surgery.



Vitalité Health Network – Zone 6:

**HÔPITAL DE L'ENFANT-JÉSUS RHSJ† (Caraquet)**

Facility Profile – Fiscal year – 2014-15 to 2018-19

30041 HÔPITAL DE L'ENFANT-JÉSUS RHSJ† (Caraquet)	2014-15	2015-16	2016-17	2017-18	2018-19	NB Average 2018-19	% of NB Total
Inpatient Discharges (Acute Care)	250	208	260	227	228		0.3%
<b>Average Age of Inpatients</b>	75	75	75	76	76	54	

Total Length of Hospital Stays	4,352	4,495	4,396	4,097	4,678		0.7%
<b>Average Length of Stay</b>	17.4	21.6	16.9	18.0	20.5	8.5	
Total Length of Stay (Acute Care only)	3,030	2,133	2,985	2,767	2,858		
Average Length of Stay (Acute Care only)	12.1	10.3	11.5	12.2	12.5	6.9	
Expected Length of Stay (Acute Care only)	7.1	7.0	8.3	7.8	7.7	5.2	
Conservable Bed Days	1,243	668	840	988	1,053		
<b>% Conservable Bed Days</b>	28.6%	14.9%	19.1%	24.1%	22.5%	19.4%	

Alternate Level of Care (ALC)							
Total Alternate Level Care (ALC) Days	1,322	2,362	1,411	1,330	1,820		
% ALC Days	30.4%	52.5%	32.1%	32.5%	38.9%	18.2%	
Average number of ALC beds/day	3.6	6.5	3.9	3.6	5.0		
<b>% Admitted Through ED</b>	73.7%	70.7%	67.3%	60.8%	82.5%	52.8%	
<b>% Short Stay Admissions -Through ED</b>	20.4%	18.8%	15.8%	26.4%	27.2%	21.0%	

Resource Intensity Weight (RIW)							
Total (RIW) Weighted Cases	622	583	552	516	602		0.5%
Average (RIW) Weighted case	2.49	2.80	2.12	2.27	2.64	1.47	

Number of In-Hospital Deaths	65	58	64	70	47		
In-Hospital Crude Mortality Rate	26.0%	27.9%	24.6%	30.8%	20.6%	5.0%	
<b>Hospital Standardized Mortality Rate (HSMR)</b>	90	Not Reported	Not Reported	Not Reported	Not Reported	115	

<b>Ambulatory Care Sensitive Conditions (ACSC)</b>	13.4%	15.9%	12.5%	10.8%	5.3%	6.7%	
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Bed Occupancy (All Levels of Care)							
Average Number of Beds Occupied per day	20	12	12	12	14		0.6%
Occupancy Rate (% of Inpatient beds occupied)	169.9%	99.3%	99.5%	99.6%	116.8%	96.3%	

Emergency Department (ED)							
Emergency Department Visits	24,701	23,772	22,524	21,255	20,050		3.4%
% ED Visits (Less Urgent-Triage 4)	57.8%	56.5%	55.6%	55.6%	55.2%	47.3%	
% ED Visits (Non Urgent-Triage 5)	16.8%	18.0%	18.8%	15.7%	13.6%	10.2%	